

DIALOGUE DOWNUNDER

Proceedings of the 25th Conference of the Association of Industrial Relations Academics of Australia and New Zealand (AIRAANZ)

Auckland, 1-4 February 2011

Edited by

Frances Laneyrie, Lizzie Li and Ray Markey



Title: Dialogue Downunder: Proceedings of the 25th Conference of the Association of Industrial Relations Academics of Australia and New Zealand (AIRAANZ)

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Contents

Introduction

Conference Host

Keynote Speakers

Programme

Refereed papers

Non-refereed papers

Non-refereed papers submitted as abstracts

AIRAANZ Code of Conduct

Introduction

On behalf of the Association of Industrial Relations Academics of Australia and New Zealand (AIRAANZ) and the host, the New Zealand Work and Labour Market Institute, I welcome you to the 25th AIRAANZ Conference in Auckland, 1-4 February 2011.

The Conference theme of *Dialogue Downunder* has attracted a diverse range of papers that explore contemporary industrial relations theory and practice and historical patterns. The theme of *Dialogue Downunder* underwrites all levels of industrial relations, which involve dialogue of some form. We may focus on dialogue at the workplace level, whether formal or informal, between individual employees or unions and employers, through to formalised systems of collective bargaining, conciliation and arbitration and social partnership at industry and national multi-industry levels. We are particularly interested in how these patterns of dialogue have changed in Australia and New Zealand over the past century.

We are confident that participants will experience an intellectually and socially stimulating range of presentations and engagements with colleagues as well as key social partners contributing to the conference. I would especially like to acknowledge the contribution of Professor Tayo Fashoyin, recently retired from the ILO in Geneva and the position of secretary of the International Industrial Relations Association, as well as the Honourable Kate Wilkinson, Minister for Labour, the Honourable Trevor Mallard, Labour Party spokesperson for Labour, Helen Kelly, president of Council of Trade Unions, Phil O'Reilly, CEO of Business New Zealand, and Grant Duffy, Acting Director of the Partnership Resource Centre.

I particularly wish to acknowledge the support from our sponsors, who are listed prominently on this site. In addition, I thank all members of the organising committee for their assistance.

I look forward to meeting most of you during the conference and to attending papers.

Ray Markey 25th AIRAANZ Conference Organiser Director, NZWALMI President, AIRAANZ

Conference Host:

The New Zealand Work and Labour Market Institute NZWALMI Auckland University of Technology Private Bag 92006, Auckland 1142, New Zealand <u>nzwalmi@aut.ac.nz</u> <u>http://www.aut.ac.nz/nzwalmi</u>

Organising Committee

Convenor: Professor Ray Markey, Director NZWALMI, President AIRAANZ

Editor of Proceedings, Editor of Abstracts & Programme Coordinator: Dr Frances Laneyrie, Auckland University of Technology Editorial assistance: Dr Lizzie Li, NZWALMI Research Officer Administrative assistance: Ann Williamson, NZWALMI Office Manager

Post Graduate Forum Convenors:

Julie Douglas, Auckland University of Technology Katherine Ravenswood, Auckland University of Technology

Keynote Speakers

Professor Tayo Fashoyin

Former Director, Industrial and Employment Relations Department Social Dialogue Sector, International Labour Office, Geneva Secretary, ILERA, (previously IIRA)

Hon Kate Wilkinson

Minister of Labour Minister of Conservation Minister for Food Safety Associate Minister of Immigration

Hon Trevor Mallard

Labour Party spokesperson for: Labour Education

Programme

Tuesday 1 February 2011	Postgraduate Forum, AUT University Business School building, level 7. 2-5pm. The registration desk will be open from 2-5.30pm at the Rendezvous hotel on Tuesday.					
Wednesday 2 February 2011	25 th AIRAANZ Conference. Room: Rendezy	vous I, Rendezvous hotel. Registrati	on desk open from 8am.			
9-9.30	Powhiri					
9.30-9.45	Welcoming speaker: Derek McCormack, Vice-Chancellor AUT University					
9.45-10	Welcome from organising committee: Ray Markey					
10-10.30	Keynote Address: Tayo Fashoyin, The Imperative of Social Partnership and Social Dialogue for Economic Success					
10.30-11	Morning tea					
11-12.30	Tripartite Panel: Unlocking Innovation and Productivity in Workplaces. Chair: Ray Markey Helen Kelly (CTU), Phil O'Reilly (BusinessNZ), Grant Duffy (Partnership Resource Centre)					
12.30-1.30	Lunch					
1.30-3.00 Paper Presentations	Corporate Social Responsibility Chair: Stephen Tufts Room: Rendezvous I	Employee Participation Chair: Gay Simpkin Room: Rendezvous II	Diversity Chair: Patricia Todd Room: Tasman II	Labour History Chair: Bradon Ellem Room: Tasman I		
	Raubenheimer: <i>Do you speak business?</i>	Townsend, Wilkinson, Brown & Burgess: Workplace Partnership in Australia: Real or Imaginary?	Charlesworth & Baines: The Impact of Government Funding Models on Work Organisation and Employee Conditions in Non-Profit Community Services	Brigden: Historical Stalking: using genealogical sources to study the lives of the women leaders in the Female Confectioners Union, 1916-1945		
	Klarsfeld & Delpuech: CSR, agency, and the law beyond the edge of Anglo-Saxon academia: Lessons from French industrial relations theory and history	Tobsch, Fietze & Matiaske: Financial Participation in Germany	Hutchinson: Restructuring and workplace bullying in the Australian public sector	Markey: Comparative Labour History in Australia		
	Harpur & Peetz: Is Corporate Social Responsibility In Labour Standards An Oxymoron?	Pacheco & Webber: Levers of job satisfaction: Participative decision making and individual characteristics	Opare-Addo & Jerrard: Managing cultural diversity at the workplace or managing community services? Case studies of two government organisations in Melbourne	Taksa: Cultural diversity, hard labour and resistance: remembering the migrant workers and their industrial heritage		
3.00-3.30	Afternoon tea		1			
3.30-5.30 Paper Presentations	Industry Studies Universities Chair: Glenda Strachan Room: Rendezvous I	Employer Strategies Chair: Keith Townsend Room: Rendezvous II	Employee Well-being Chair: Lucy Taksa Room: Tasman II	IR Surveys Panel Chair: Heather McDonald Room: Tasman I		
	Groen, McNeil, Ryan, Bhattacharyya & Nadolny: Sessionals: doing the job for Universities?	Slinn: Employer Communication and Union Response: A Preliminary Examination	Hayman: Flexible Work Schedules and Employee Well-Being	Ryan & Markey: What Do We Need to Know about New Zealand Workplaces?		
	May: Casualisation; here to stay? The modern university and its divided workforce	Cooney & Sewell: Workplace Cooperation and the Pragmatics of Managerial Control	McGrath: Workplace rights for employees affected by serious illness or disease	Speaker: Stephen Deery, Professor of Human Resource Management, King's College		
	Morris, Stanton & Mustard: Rhetoric and reality: an examination of performance management in Australian universities	Van Buren & Greenwood: Whose goals are they, anyway? Employee Voice and the ethical problems posed by unitarism	Werth: Stigma, stress and emotional labour: experiences of women with chronic illness at work	London Speaker: John Buchanan Director, Workplace Research Centre, The University of		
	Jesson: Higher education unionism: uncovering tensions of the new times	Douglas & Rozuel: Do you speak Hobbit? Analysing the Dialogue Dynamics during the Hobbit Affair	Gough, Brewer & Foley: New Technology and the Quality of Work of Staff in Australian Acute Care Hospitals	Sydney		
5.30-6.30	AIRAANZ Executive Meeting. Room: Tasman II					
6.30-8.00	Welcome Reception Rendezvous hotel. Spea	ker: Helen White				

Thursday 3 February 2011	Room: Rendezvous I					
9.00-9.45	Publishers Forum: Chair: Suzanne Young B Ellem & M. Baird - <i>Journal of Industrial Relations</i> R. Cooney - <i>Labour & Industry</i> S. Deery – <i>Human Relations</i> E. Rasmussen, F. Lamm & R. Tipples - <i>New Zealand Journal of Employment Relations</i>					
9.45-10.30	Keynote Address: Trevor Mallard, Labour Party spokesperson. Chair: Heather McDonald Future of Employment Relations in New Zealand					
10.30-11	Morning Tea					
11-12.30 Paper Presentations	Trade Unions Chair: Harry Van Buren Room: Rendezvous I	Participation Chair: John Burgess Room: Rendezvous II	Well-being Chair: Sara Charlesworth Room: Tasman II	IR systems Chair: Richard Cooney Room: Tasman I		
	Slee: Learning to Navigate Enterprise Bargaining: The NTEU and 'Round One'	Townsend: Balancing Employee Voice in a Luxury Hotel where 'Informality is King!'	Skinner, Pocock & Pisaniello: Working too much? Exploring Australians' uptake of paid leave from a work-life perspective	Jamieson: Human Rights and Labour Law: The end of an era?		
	Winterton: Lessons from Europe? Trade union strategies for training at work	Harris, Markey, Ravenswood, Williamson, Lind, Busck & Knudsen: Participation and Work Environment Quality in New Zealand and Danish Hotels	Campbell & van Wanrooy: Unpaid Overtime': Using Labour Regulation and Workers' Understandings to Explore a Contested Concept	Lewer & Waring: Penalties and Trade Union Action: Four Recent Cases		
	Le Queux & Peetz: We Won't Pay for Their Crisis! A Critical Assessment of Trade Union Responses to the Global Financial Crisis	McDonald, Bailey & Price: School-aged workers: Industrial Citizens in Waiting?	Whitehouse, Connolly, Rooney & Fenton: Working-time insecurity in permanent part- time employment: patterns in Queensland childcare	French: Sleeping Giant - Alternative actions and the new General Protections under the Fair Work Act 2009		
12.30-1.30	Lunch Book launch: Tayo Fashoyin for R. Lansbury, Greg Bamber & N. Wailes (eds) International & Comparative ER, 5 th edn.					
1.30-3.30 Paper Presentations	Industry Studies Chair: Rupert Tipples Room: Rendezvous I	IR systems: grievance handling Chair: Richard Gough Room: Rendezvous II	Gender Chair: Cathy Brigden Room: Tasman II	Challenge of Climate Change for Work & Labour Chair: Don Webber Room: Tasman I		
	Larkin: HRM Practices and Knowledge Sharing in the Australian Subsidiaries of an International Hotel Chain	Risak & McAndrew: The NZ Department of Labour Mediation Service Style of Employment Mediation	Strachan, Broadbent, Whitehouse, Peetz, May, Kynaston, Ruckley & Bailey: Australian Universities – Where are the Women?	Peetz, Australian New Social Goal Peetz, Australian New Social Goal Peetz, Australian What do we know? What do we need to know? The implications of climate change for employment and work in Canada Tufts: Climate Change and Labour Union Strategy in the Accommodation Sector: Opportunities and Contradictions Mann: Climate Change: Labour's New Social Goal		
	Hannif, Burgess, Connell & McDonnell: What's trust got to do with it? Perceptions of trust in the call centre context	Scott: Will the Employment Relations Act 2010 change the use of mediation in employment dispute resolution?	Laneyrie & Mercier: Scholars, Light Bearers and Keepers of Wisdom: Senior Academic Women in Employment Relations			
	Deery & Walsh: Absenteeism and Presenteeism in an Emergency Services' Call Centre	Walker & Hamilton: Third parties and grievances: Can we fix it? Yes we can – sometimes	Charlesworth, Baird & Elliott: Working lives in a regional town: Intersections of regulation, space & gender			
	Simpkin: The Janus Face of the PPTA: Assessment of the Industrial Relations System in NZ Secondary Schools	Greenwood: Conceptual and methodological issues for the study of employment relationship problem resolution	Ang: What they say ain't what they mean: discrepancies in employer-employee perceptions of women returners' skills, qualifications and potentials			
				Kesting: What are "Green Jobs" – criteria from ecofeminist and Post Keynesian Economics		
3.30-4.00	Afternoon Tea					

4.00-5.30	Trade Unions	IR systems	Diversity	Teaching & Training			
Paper Presentations	Chair: Gay Simpkin	Chair: Suzanne Jamieson	Chair: Natalie Skinner	Chair: Frances Laneyrie			
	Room: Rendezvous I	Room: Rendezvous II	Room: Tasman II	Room: Tasman I			
	Kellett:	Rasmussen, Foster & Haworth:	Klarsfeld, Combs, Susaeta & Belizon:	McGrath-Champ, Zou &			
	Why do unions form peak bodies?	Collective bargaining and unionism in New	Comparing diversity management and equal	Taylor:			
	The 1885 Brisbane Trades and Labour	Zealand:	treatment policies across countries	Managing diversity: Workplace			
	Council	The rise of individualism?		and classroom connections			
	Tattersall:	Hardy:	Ponce-Pura:	Williamson, Harris, Goodsir &			
	Coalitions as a tool for union revitalisation	Collaboration and Enforcement of Minimum Employment Standards: Fruitful or Fruitless?	Diversity and Inclusion: A Case Study of a Multinational Company in India	Jones: Higher level hospitality qualifications: Who wants them?			
	Brigden & Kaine:	Ryan, Burgess & Larkin:	Anderson, Lamare & Hannif:	Bailey, Macneil, van Acker &			
	Rethinking factional alliances and union	Labour Utilisation Strategies in Australian	The Working Experiences of Student	Bray:			
	renewal: inter-union collaboration in	Low Wage Industries: Agreement making	Migrants in Australia and New Zealand	Capstone Courses:			
	Australia in the 21 st century	under the Workchoices legacy		Approaches and Strategies			
Fridov 4 Fobruary 2014	Room: Rendezvous I						
Friday 4 February 2011 9-9.45	Presidential Address: Ray Markey						
9.45-10.30		Keynote Address: Kate Wilkinson, Minister for Labour. Future of Employment Relations in New Zealand					
10.30-11	Morning Tea						
11-1		Union panel. The Future for Trade Unionism in New Zealand. Chair: Ray Markey					
	Fotu Fisi'iahi (Unitec, former Vice President, Tongan PSA)						
	Maxine Gay (Retail Secretary, National Distribution Union)						
	Andrew Little (National Secretary, Engineering, Printing & Manufacturing Union)						
	Matt McCarten (National Secretary, Unite)						
	Sharn Riggs (National Secretary, NZ Tertiary Education Union)						
	Richard Wagstaff (joint national Secretary, NZ Public Service Association)						
1-2	Lunch Book launch: Bradon Ellem for S. McGrath-Ch	namp, A. Herod & A. Rainnie (eds), Handbook of	Employment & Society				
2-3.30	Capacity Building	IR systems: Fair Work regime	Globalisation & Corporate Structures	Industry Studies			
Paper Presentations	Chair: Bernard Walker	Chair: Joce Jesson	Chair: Tom Mann	Chair: David Williamson			
	Room: Rendezvous I	Room: Rendezvous II	Room: Tasman II	Room: Tasman I			
	Batters & Piercy:	Todd & Hutchinson:	McDonnell, Bartram, Stanton & Burgess:	Lansbury, Wright & Clibborn:			
	Renewed social partnership in action under	Employer Responses to the Fair Work Act	Multinational Enterprises, Global Value	The Disappearing Car Worker			
	the Labour-led government: a story of New	2009: a Preliminary View from Western Australia	Chains and Local Human Resource	in Australia: The Future			
	Zealand industry training policy in the 2000s	Irom Western Australia	Management Decision-Making Discretion	Viability of the Automotive Industry'			
	Cochrane & Piercy:	Cooper & Ellem:	Rainnie, Herod & McGrath-Champ:	Clibborn:			
	Participation and policy drivers: The impact	To what extent and in what ways has the	Global Production Networks, Labour and	Local responses to a global			
	of policy changes on industry training	Fair Work Act changed bargaining in terms	Small Firms	downturn:			
	participation rates	of stimulating the process and in 'forcing'		Labour adjustment during the			
		apparently recalcitrant bargainers to the		automotive industry crises of			
	Kellner, Townsend & Wilkinson	table? Cooper & Kaine:	Peetz & Murray:	2008/9 Tipples & Trafford:			
	Employment Relations Support for	Regulated flexibility? Individual flexibility	Finance capital, jobs and restructuring	Who will milk the cows?'			
	Franchisees: How much and Why?	under the Fair Work Act	corporate ownership in the United States	Future employment issues for			
				New Zealand's largest export			
				industry			
3.30-4		Afternoon Tea					
4-4.30	Poroporoake						
4.30-5pm 5-6pm	Results of AIRAANZ survey on ERA. Rendezvous I AIRAANZ AGM Room: Tasman II						
6.30pm-11.30 approx	Dinner. Buses depart Rendezvous hotel at 6.30pm						
0.30pm-11.30 applox	Diffier. Duses depart Rendezvous hotel at 0.3	John					

Refereed papers

Listed A-Z by Surname (first author)

Danae Anderson, Ryan Lamare & Zeenobiyah Hannif

The Working Experiences of Student Migrants in Australia and New Zealand

Sara Charlesworth & Donna Baines

The Impact of Government Funding Models on Work Organisation and Employee Conditions in Non-Profit Community Services

Sara Charlesworth, Susie Elliot & Marian Baird

Working lives in a regional town: Intersections of regulation, space & gender

Stephen Deery & Janet Walsh

Absenteeism and Presenteeism in an Emergency Services' Call Centre

Egbert Groen, **Karen McNeil**, **Suzanne Ryan**, **Asit Bhattacharyya** & **Andrew Nadolny** Sessionals: doing the job for Universities?

Zeenobiyah Hannif, John Burgess, Julia Connell & Anthony McDonnell

What's trust got to do with it? Perceptions of trust in the call centre context

Paul Harpur & David Peetz

Is Corporate Social Responsibility In Labour Standards An Oxymoron?

Jeremy Hayman

Flexible Work Schedules and Employee Well-Being

Jackie Hutchinson

Restructuring and workplace bullying in the Australian public sector

John Kellett

Why do unions form peak bodies? The 1885 Brisbane Trades and Labour Council

Ashlea Kellner, Keith Townsend & Adrian Wilkinson

Employment Relations Support for Franchisees: How much and Why?

Alain Klarsfeld, Gwendolyn M Combs, Lourdes Susaeta & Maria-Jesus Belizon

Comparing diversity management and equal treatment policies across countries

Alain Klarsfeld & Corinne Delpuech

CSR, agency, and the law beyond the edge of Anglo-Saxon academia: Lessons from French industrial relations theory and history

Roslyn Larkin

HRM Practices and Knowledge Sharing in the Australian Subsidiaries of an International Hotel Chain

Stéphane Le Queux & David Peetz

We Won't Pay for Their Crisis! A Critical Assessment of Trade Union Reponses to the Global Financial Crisis

John Lewer & Peter Waring

Penalties and Trade Union Action: Four Recent Cases

Robyn May

Casualisation; Here to stay? The modern university and its divided workforce

Anthony McDonnell, John Burgess, Tim Bartram & Pauline Stanton

Multinational Enterprises, Global Value Chains and Local Human Resource Management Decision-Making Discretion

Susan McGrath-Champ, Mimi Zou & Lucy Taylor

Managing diversity: Workplace and classroom connections

Leanne Morris, Pauline Stanton & Jamie Mustard

Rhetoric and reality: an examination of performance management in Australian universities

Gail Pacheco & Don J Webber

Levers of job satisfaction: Participative decision making and individual characteristics

Erling Rasmussen, Barry Foster & Nigel Haworth

Collective bargaining and unionism in New Zealand: The rise of individualism?

Kirsty Raubenheimer

Do you speak business? What is the effect of employee-focused Corporate Social Responsibility and Employer Branding on Human Resource Management: An exploratory UK and NZ banking-based comparative study

Natalie Skinner, Barbara Pocock & Sandra Pisaniello

Working too much? Exploring Australians' uptake of paid leave from a work-life perspective

Amanda Tattersall

Coalition's as a tool for union revitalisation

Patricia Todd & Jackie Hutchinson

Employer Responses to the Fair Work Act 2009: a Preliminary View from Western Australia

Keith Townsend, Adrian Wilkinson, Kerry Brown & John Burgess

Workplace Partnership in Australia: Real or Imaginary?

Bernard Walker & R.T. Hamilton

Third parties and grievances: Can we fix it? Yes we can - sometimes

Shalene Werth

Stigma, stress and emotional labour: experiences of women with chronic illness at work

Jonathan Winterton

Lessons from Europe? Trade union strategies for training at work

Non-refereed papers

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Ee kheng Ang

What they say ain't what they mean: discrepancies in employer-employee perceptions of women returners' skills, qualifications and potentials

Taryn Batters & Gemma Piercy

Renewed social partnership in action under the Labour-led government: a story of New Zealand industry training policy in the 2000s

Cathy Brigden & Sarah Kaine

Rethinking factional alliances and union renewal: inter-union collaboration in Australia in the 21st century

I ain Campbell & Brigid van Wanrooy

'Unpaid Overtime': Using Labour Regulation and Workers' Understandings to Explore a Contested Concept

Stephen Clibborn

Local responses to a global downturn: Labour adjustment during the automotive industry crises of 2008/9

Candice Harris, Ray Markey, Katherine Ravenswood, David Williamson, Jens Lind, Ole Busck & Herman Knudsen

Participation and Work Environment Quality in New Zealand and Danish Hotels

Carla Lipsig-Mummé

What do we know? What do we need to know? The implications of climate change for employment and work in Canada

Paula McDonald, Robin Price & Janis Bailey

School-aged workers: Industrial Citizens in the Making?

Thomas F McGrath

Workplace rights for employees affected by serious illness or disease

David Peetz & Georgina Murray

Finance capital, jobs and restructuring corporate ownership in the United States

Al Rainnie, Andrew Herod & Susan McGrath-Champ

Global Production Networks, Labour and Small Firms

Rose Ryan & Ray Markey

What Do We Need to Know about New Zealand Workplaces?

Melissa Slee

Learning to Navigate Enterprise Bargaining: The NTEU and 'Round One'

Keith Townsend

Balancing Employee Voice in a Luxury Hotel where 'Informality is King!'

Gillian Whitehouse, Julie Connolly, Tricia Rooney & Ellyse Fenton Working-time insecurity in permanent part-time employment: patterns in Queensland childcare

Chris F. Wright, Russell D. Lansbury Stephen Clibborn

The Disappearing Car Worker in Australia: The Future Viability of the Automotive Industry

Non-refereed papers submitted as abstracts

Listed A-Z by Surname (first author)

Janis Bailey, Liz van Acker, Johanna Macneil & Mark Bray

Capstone Courses: Approaches and Strategies

Cathy Brigden

Historical Stalking: using genealogical sources to study the lives of the women leaders in the Female Confectioners Union, 1916-1945

Bill Cochrane & Gemma Piercy

Participation and policy drivers: The impact of policy changes on industry training participation rates

Richard Cooney & Graham Sewell

Workplace Cooperation and the Pragmatics of Managerial Control

Rae Cooper & Bradon Ellem

To what extent and in what ways has the Fair Work Act changed bargaining in terms of stimulating the process and in 'forcing' apparently recalcitrant bargainers to the table?

Rae Cooper & Sarah Kaine

Regulated flexibility? Individual flexibility under the Fair Work Act

Julie Douglas & Cécile Rozuel

Do you speak Hobbit? Analysing the Dialogue Dynamics during the Hobbit Affair

Ben French

Sleeping Giant - Alternative actions and the new General Protections under the Fair Work Act 2009 (Cth)

Richard Gough, Pat Brewer & Patrick Foley

New Technology and the Quality of Work of Staff in Australian Acute Care Hospitals

Gaye Greenwood

Conceptual and methodological issues for the study of employment relationship problem resolution

Tess Hardy

Collaboration and Enforcement of Minimum Employment Standards: Fruitful or Fruitless?

Suzanne Jamieson

Human Rights and Labour Law: The end of an era?

Joce Jesson

Higher education unionism: uncovering tensions of the new times

Stefan Kesting

What are "Green Jobs" - criteria from ecofeminist and Post Keynesian Economics

Frances Laneyrie & Fern Mercier

Scholars, Light Bearers and Keepers of Wisdom: Senior Academic Women in Employment Relations

Colin Long

Unions and the environmental crisis

Tom Mann

Climate Change: Labour's New Social Goal

Ray Markey

Comparative Labour History in Australia

Joyce Opare-Addo & Marjorie Jerrard

Managing cultural diversity at the workplace or managing community services? Case studies of two government organisations in Melbourne

Maria Perpetua Ponce-Pura

Diversity and Inclusion: A Case Study of a Multinational Company in India

Martin E Risak, Marie Curie-Fellow & Ian McAndrew

The NZ Department of Labour Mediation Service Style of Employment Mediation

Shaun Ryan, John Burgess & Roslyn Larkin

Labour Utilisation Strategies in Australian Low Wage Industries: Agreement making under the Workchoices legacy

Judith Scott

Will the Employment Relations Act 2010 change the use of mediation in employment dispute resolution?

Gay Simpkin

The Janus Face of the PPTA: Assessment of the Industrial Relations System in NZ Secondary Schools

Sara Slinn

Employer Communication and Union Response: A Preliminary Examination

Glenda Strachan, Kaye Broadbent, Gillian Whitehouse, David Peetz, Robyn May, Chris Kynaston, Emma Ruckley & Janis Bailey

Australian Universities – Where are the Women?

Lucy Taksa

Cultural diversity, hard labour and resistance: remembering the migrant workers and their industrial heritage

Rupert Tipples & Sue Trafford

'Who will milk the cows?' Future employment issues for New Zealand's largest export industry

Verena Tobsch, Wenzel Matiaske & Simon Fietze

Financial Participation in Germany

Steven Tufts

Climate Change and Labour Union Strategy in the Accommodation Sector: Opportunities and Contradictions

Harry Van Buren & Michelle Greenwood

Whose goals are they, anyway? Employee Voice and the ethical problems posed by unitarism

David Williamson, Candice Harris, Warren Goodsir & Nick Jones

Higher level hospitality qualifications: Who wants them?

AIRAANZ Code of Conduct

The Association of Industrial Relations of Australia and New Zealand (AIRAANZ) recognises our responsibility to ensure its conference and other activities are free from harassment. Harassment is a form of discrimination and includes harassment based on gender, race, age, disability, sexual orientation and the use of sexist and racist language.

Complaints of harassment at AIRAANZ conferences will be taken seriously and will be investigated immediately and treated confidentially, in the event of the complaint being unable to satisfactorily resolve the situation individually. Each conference will have designated representatives nominated by the executive.