

## Expanding the Understanding: Transactions and Security Awareness for eBusiness Students

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### Abstract

*The lack of popularity in buying goods and services online can be traced to a concern for the security of the system. Therefore, it is crucial that students studying an undergraduate business degree majoring in eBusiness have an understanding of the security risks that businesses may face. To expand the understanding of security students must comprehend the nature of a transaction in order to holistically access the security needs of an eBusiness. This also leads to a need to understand transactions both from a business point of view and from an information technology viewpoint. Most businesses look at transactions from a financial viewpoint rather than a broad interpretation of the word transactions. This article discusses the content, teaching methods and assessment in a paper called "Electronic Transactions and Security". It also highlights the importance of a multi-discipline teaching partnership between two distinct academic groups to further develop students' understanding of electronic transactions, risk management and security awareness.*

### Introduction

A course designer considering the content and the structure of a contemporary undergraduate business degree has important choices to make when selecting the individual modules that link in a finely woven "educational" mesh. In the case of eBusiness the decision making process is even more difficult and elaborate. Recent research into the composition of eBusiness degrees (King, Frank & Platt, 2001), indicates that only a small number of undergraduate degrees include a course dealing with eBusiness security, and specifically with security protocols, and policies to ensure transaction security. Should a transactions and security module be an integral part of an eBusiness major? What should such a module contain, and how should it be taught? To answer these questions, this paper discusses the content, teaching methods and assessment structure of an eBusiness paper called "Electronic Transactions and Security". It highlights the importance of a multi-discipline teaching partnership between two distinct academic groups – Accounting and Information Technology and suggests that such a partnership will further develop students' understanding of electronic transactions, risk identification and Internet security awareness and achieve a degree of integration between the transactional and the infrastructural sides of the eBusiness model.

This article begins with a brief background section followed by a description of the module selection process. Frameworks for understanding the relationship between transactions and security and the role of the eBusiness model as an integrator are introduced and discussed. The consequent description of the teaching methods and the assessment structure leads to the conclusion section.

### Background

The Bachelor of Business (BBus) degree at the Auckland University of Technology seeks to develop graduates who will have a broad understanding of business and the interrelationships between different disciplines. Students are introduced to this by an integrated approach to teaching in the first year of their three-year degree. The BBus also seeks to develop capabilities in critical thinking, problem solving, teamwork and communication, technical competence in business processes, and information technology and research skills. These capabilities are reflected in the BBus Graduate profile. Approximately 1,900 students are enrolled within the BBus programme.

The eBusiness major of the BBus is a multi-disciplinary major within a framework comprising two core and six optional modules. All modules are taught within one academic semester. The major is business focussed compared with the computer orientated approaches of other tertiary institutes (Petrova & Sinclair, 2000).

### Understanding transactions and security

For businesses to survive payments are required to keep shareholders and lenders happy in the form of dividends and principal/interest payments. Payments can only occur if customers 'transact' on the eBusiness site. However, many customers do not feel comfortable transacting through the Internet mainly because of a deemed security risk (McNichol, 2001).

This link between transactions and security is reflected in several models of eBusiness. Tettech & Burn (2000), for example, mapped on-line transactions to key infrastructure components which they felt joined together secure online ordering, authentication, invoicing and billing in the context of small and medium sized-eBusinesses,

which is particularly relevant to the New Zealand reality. Storey, Straub, Stewart & Welke (2000) placed the content areas of billing, payment and security into three of the ten classes used to model the eCommerce industry. Zwass (1998) introduced a comprehensive hierarchical framework of eCommerce, which included the following transactional aspects: remote consumer services (banking), e-money, smart card systems, digital authentication services and secure messaging.

Transactions without considering the security aspects would be meaningless. There could be a wonderful eBusiness site but if customers could not transact in a secure environment the business would cease (Greenstein & Vasarhelyi, 2002). Tribunella (2002) reports that according to an IBM/Harris poll, 94% of U.S. citizens expressed a concern about the possible misuse of their personal information. Consumer concerns are related to the use of insecure networks for conducting business, and to the need to protect consumer confidentiality. Other potential threats include malicious information manipulation and attacks on stored and transmitted data.

Earlier information systems research invariably points at security as one of the important knowledge areas of business managers. The key security issues identified by Fink (1995) who surveyed Australia's largest companies included risk analysis and security awareness, but the author noted that "it is difficult to agree on the nature of information systems security in the current business environment". Lewis, Snyder & Rainer (1995) identify "security" (access control, data security, security awareness and disaster recovery plan) as one of the eight dimensions of the information resource management. More recently, McKendrick (1999) summarises: "...ultimately, security is a business decision, not a technology decision". The business must decide what to protect and the information technology manager must set up the relevant policies and systems. In systems where business transactions are conducted online, financial professionals must be involved in the process of creating a decentralised security infrastructure (McGuire & Roser, 2000).

The need to develop awareness of computer and information security amongst IT and business professionals is recognised by practitioners, researchers and educators. To emphasise the importance of security training and education, The Association for Computing Machinery (ACM) initiated a Computer Security Day since 1988; the highlights of the ACM supported 2002 annual event at the University of Queensland, for example, include discussions on topics such as reasons why computer network attacks continue despite technological advancement, allocation of responsibilities for IT security, implementation strategies for information security, information security standards, risk management and classification.

The tradition in teaching information security has evolved in two distinct categories of teaching and learning strategies (Bishop, 2002). The first one is aimed at preparing students to create and maintain secure operational environments in the context of specific systems and situations. Through hands-on experience in network and computer security students gain practical knowledge and skills in testing and running security procedures. The development of specialized security laboratories for research and teaching at the State University of Florida (USA) and the Chalmers University of Technology (Sweden) are described in detail in (Frazier, 2002) and (Lindskog, Lindqvist & Jonsson, 1999) respectively. These laboratories are used to teach computer and network security to computer and information systems students.

The second approach in teaching information security aims to instil in students an understanding of the basic security principles and concepts of and the ways they can be applied to address security needs in a transactional business environment. The focus of this paper - creating a strong awareness of security issues in undergraduate business students, relates to the educational objective described by as "...be able to analyse a site, balance (internal and external) threats to the company with costs of implementing security measures, and achieving a balance between the two".

There has been a significant effort in the development of suitable teaching curricula, including the integration of computer and information security aspects with core courses in computer science, information systems and information technology degrees (Irvine, Chin & Frincke, 1998; Bishop, 2000). As an initiative to foster information security education, a significant number of North American universities have set up centres for academic excellence in information assurance education - Idaho State University, Iowa State University, Purdue University, University of California at Davis, and others. A prominent feature of the programmes developed by these centres is the treatment of information security not as separate discipline but as a "...multidisciplinary science with the body of [information assurance] knowledge incorporated into various disciplines" (National Security Agency, 2002).

In other words, the business environment needs to be aware of the specific (technical, legal and commercial) aspects of security for electronic business. The Electronic Transactions and Security paper (eTrans) reflects the need for businesses to not only have an understanding of transactions but also an understanding of which transactions need protection and an awareness of how to secure these transactions.

## eTrans paper design

We will look next at how we approached the paper design in terms of content and choice of specific topics, and related learning outcomes.

### *Electronic Transactions*

The meaning of 'electronic transactions' is hard to define, as there are no finite definitions of transactions in an eBusiness environment. Some textbooks, for example Forder & Quirk (2001), ignore the need for a definition and just focus on the properties of transactions, for example transaction integrity. Other textbooks look at a transaction purely from a financial point of view, for example Gelinas, Sutton & Oram (1999). This is supported in Lawrence & Switzer's (2001) definition of transactions "... events which lead to the recording of entries in the accounts of a firm". This does not appear to encompass transactions in their entirety.

To obtain a greater understanding of the nature of transactions we looked at some eBusiness models in particular Fingar's components of electronic commerce (1998) and Angehrn's Information, Communication, Transaction and Distribution (ICDT) model (1997). These models give a better understanding of the broad nature of a transaction covering both financial transactions - for example sale of goods and services, taxation, payment, foreign exchange and non-financial transactions - for example information flows through the eBusiness.

Whilst different Fingar's and Angehrn's models interrelate to ensure that the complete picture of transactions is understood. Fingar's electronic information component and Angehrn's virtual information space involve the ability to easily access information from the WWW. Fingar's electronic relationship component in turn links to Angehrn's virtual communication space which, relates to the need to attract the customer to a particular site by making it interactive and personal. It looks at the importance of developing good customer relationships. Fingar's electronic transactions component connects to Angehrn's virtual distribution space and virtual transaction space and looks at the actual payment of the sale. Greenstein & Vasarhelyi (2002) comment that the main limitation of this component is the security of transaction data.

In developing the content of the electronic transactions part of eTrans we have incorporated both Angehrn and Fingar's models to ensure all aspects of an electronic transaction are covered. The three temple pillars in *Figure 1* reflect the building blocks of electronic transaction and the roof of the temple is risk management, which pulls all the electronic transactions together to ensure their integrity.

The first transaction pillar covers transaction processing. Transaction processing includes: taxation implications of eBusiness, payment types, foreign exchange issues associated with the various types of transactions and an understanding of the electronic clearing and electronic banking system.



*Figure 1: Electronic Transactions 'Temple'*

The second pillar looks at the electronic sale of goods and services, that is, the 'physical' transactions. It focuses on both supply chain management and selling chain management in particular the use of 2<sup>nd</sup> generation languages such as XML and software packages like SAP.

The third pillar looks at transaction information. This covers such aspects as the legal environment in which eBusinesses operate and in particular defamation, intellectual property and privacy. It also covers the need for knowledge management. Knowledge management is the systematic management of the knowledge processes by which knowledge is created to improve an organisation's performance (Chartered Institute of Bankers, 2001).

The 'roof' is risk management. Risk has been defined by various authors as "total risk equals its total variability of returns" (Francis, 1986) or even "the perceived possibility of success or failure in a business" (New Zealand Bankers' Association, 1997). Risk management is managing that risk. Therefore, it is important for students to

be able to not only identify risk but also determine how to manage it effectively. For effective management of risk there must be a structured approach (Hitchins, Hogg & Mallet, 1996) covering, for example:

1. Risk identification – determination of potential risks in the business.
2. Risk assessment and quantification – assessing the likely chance of the risk occurring.
3. Risk limitation – determining what level of risk is acceptable, for example, the balance between website user friendliness and website security.

Another part of risk management is the preparation of a disaster recovery plan (DRP). A DRP plan is a list of all the actions to be followed during and after a disaster. The effectiveness of DRPs was highlighted in the ‘Twin Towers’ disaster where the speed with which certain companies recovered was attributed to the effectiveness of their plan (Glynn, 2002).

*Security*

What is the place of security in the context of teaching eBusiness transactions at undergraduate level? Business managers, information systems specialists and security practitioners understand security in different ways. As Purdham (2000) points out security is not a single problem and no standard security solutions are available. Neither does a single standard security framework exist. Interestingly enough, there is no standard definition of security, or of secure electronic commerce, and there is a disagreement about the precise meaning of some security aspects (Gollmann, 2000). A review of some popular texts on information security, which also cover aspects relevant to eBusiness security shows that while the security definitions demonstrate a significant breadth of scope, they all focus on security considerations alongside the lines of confidentiality, integrity, authentication, and the texts themselves are oriented towards the practical understanding of issues related to network and information security. Stallings (2000) and Ross (1999) specifically point out that the task of defining security is not trivial and that there is no universal agreement about the terms used in the security literature.

The range of topics covered is vast and the challenge to the eTrans developer is to select the most relevant among them. Topics that would be valid regardless of the eBusiness model implemented but would be specific enough to relate directly to the “real-world” electronic transaction methods. Special attention should be paid to non-repudiation as an important fourth focal point. Non-repudiation refers to the risk that a certain operation on data, which has been performed, could be later denied (McCullagh, 2000). Typical examples include proof of origin, of obligation, or of ownership and transaction protection is achieved through cryptographic tools such as digital signatures. An approach to teaching eTrans therefore should aim to link confidentiality, integrity, authentication and non-repudiation to the relevant aspects of electronic transactions in an integrated framework. The framework would be used to design a teaching model, where “security includes authenticating business transactions, controlling access to resources such as Web pages for registered or selected users, encrypting communications, and, in general, ensuring the privacy and effectiveness of transactions” (SearchEBusiness.com, 2002).

A framework for understanding security in the context of eBusiness is shown in Figure 2. The representation of the electronic transactions space through risk management is based on our previous discussion (Figure 1). One of the facets of the multidimensional model of a secure IT environment developed by von Solms (2001) – “security awareness”, was chosen to represent the security body of knowledge of the eTrans module. Within the teaching model the security awareness dimension will be integrated with the other facets identified by von Solms – the technical, the policy and the measuring and monitoring dimensions. The theoretical background of the framework will be discussed further in the next section.

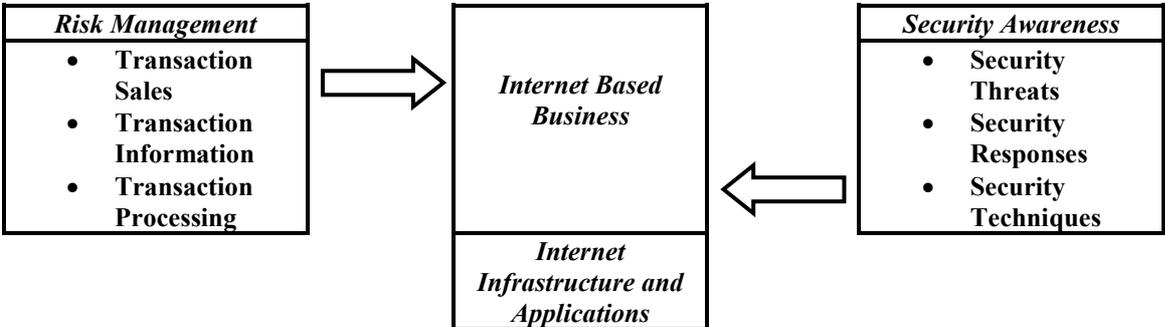


Figure 2: A Contextual Framework for eBusiness Security

**Integration of Transactions and Security**

The adopted direction of the eTrans paper necessitated a multi-discipline approach between Accounting and Finance and the Information Technology business disciplines. There is a need to integrate these two disciplines with the aim to achieve a balance between technical skill and a business focus and to extend our teaching beyond the transactions and to real-world business models.

The model in *Figure 2* represents an attempt to achieve this desired balance. It is based on the framework for measuring eBusiness suggested by Barua, Pinnell, Shutter & Whinston (1999) and on the definition of the model for Internet-based business in (Mahadevan, 2000). Strongly influenced by the study of security planning by Straub & Welke (1998), the framework encompasses results and achievements from diverse disciplines such as mathematics (e.g. cryptography: encryption methods) and business management (e.g. IT management; security policies). The protocols, procedures and products related to electronic transactions are developed for specific business applications, while security protocols, devices, products and policies are spread across the whole infrastructure for eBusiness. Our focus is on higher-level applications; as Wright (2001) suggests these are becoming increasingly difficult to protect.

The framework clearly reveals the second challenge facing the eTrans content developer: the need to create a mapping between the two seemingly separate content areas of electronic transactions and security awareness. The eBusiness model defined by Mahadevan (2000) as a blend of “value proposition”, “revenue generation” and “supply chain design” can be used to provide the desired mapping. This model focuses predominantly on Internet-based business and can be used to generate a set of learning objectives:

1. Identify the risks and benefits of insecure systems
2. Design a security policy
3. Understand symmetric and public key cryptography
4. Understand Internet business security standards and protocols
5. Understand client and server security
6. Evaluate Internet business security products

For the eBusiness practitioner, developing security awareness would provide an understanding of selected security techniques and practices, used to address risks involved in electronic transactions, to plan and design countermeasures, and to allocate responsibilities (Straub & Welke, 1998). The teaching model achieves a coherent representation of security issues pertaining to the use of networks and the implementation of electronic payment methods.

An important aspect to the integration between electronic transactions and security is the textbook that we are using – *Electronic Commerce: Security, Risk, Management and Control* by Greenstein & Vasarhelyi (2002). This is the 2<sup>nd</sup> edition of the book and reflects the interdisciplinary nature of eTrans by being written from both an accounting and information system viewpoint. The book indirectly covers electronic transactions aspects such as legal issues, payment types, EDI, data warehousing. However, one limitation of the book is its North American focus we have supplemented this, particularly in the electronic transactions section, with comprehensive, New Zealand relevant, handouts.

Alongside the paper content, a suitable teaching and learning model was sought - one which allows teaching innovations and the use of technology. But would also serve to satisfy the growing demand for flexible and academically sound content delivery.

### **Teaching and learning**

To ensure that the eTrans paper is more dynamically taught the teaching process involves a mixture between teacher and student centred learning modes. As Zepke (1996) points out students learn from having an experience rather than watching. To support this premise the paper is structured into two sessions each week. First the teacher centred session of two-hours, which is taught in a traditional lecture style with reliance on technology such as MS PowerPoint point to deliver key points. This session also includes students working in small groups to discuss ‘real-life’ case studies and problems. Secondly, the student centred session of one hour, which involves students, either working on exercises from the prescribed text, or using self-study packages developed as flexible learning self-contained units. These units can contain a variety of readings, case studies and guides to referenced Internet sites as well as formative tests to assess students’ understanding. These will form the basis for developing a fully-fledged on-line version of the module, which might be offered in the future to students unable to attend campus classrooms. The tendency is to use computer assisted course delivery, distance-based learning approaches and collaborative learning to improve the quality and effectiveness of teaching (McInnis, 2000).

### **Assessment**

Communication, both oral and written, is an important skill for students to take into the workplace. Skills like technical “know how” can be readily abundant in the workplace but employers want good interpersonal skills,

which can be rare (Kanwerayotin, 2002). To enhance the students' skills in this capability eTrans is structured to ensure assessable items covers: electronic communication through an in-house computer mediated communication package called Business On Line (BOL); oral communication through presentations in the group project and written communication through preparation of reports for both items of assessment. The two assessments in the eTrans module make extensive use of the Internet and BOL ensuring communication is a stimulating experience with the use of different discussion forums, a messaging tool, and a flexible library used by students to store and to access files.

The individual assignment incorporates the electronic transactions component of the eTrans module and asks students to research a prescribed issue in electronic transactions. Issues include, for example, the use of eCash; smart/debit/credit cards in eCommerce, the implications of foreign exchange in eBusiness, real time settlement. Students are marked on their critical evaluation of resources both hard (books, videos etc) and soft (web sites, periodicals etc.), which they must share on BOL. They are also expected to ask their fellow students questions on their issue as well as researching other students' issues and answering their questions. The group research project encompasses the security component of the eTrans module. It asks students to research various security products. However, an important aspect of the project is that as well as a written report students are expected to present their findings in an oral presentation.

### **Students' perceptions of the Electronic Transactions and Security paper**

The paper has now been running for three semesters and has had very positive feedback from students. The majority of students had a limited understanding of the business side of eBusiness and enrol in the paper primarily for the security component. However, students were quick to realise the importance of understanding what to secure, i.e. transactions, before learning about different aspects of security. Students especially enjoyed the second flexible session and the opportunity to communicate both electronically and in a face-to-face environment. Students have commented that eTrans helped them gain "insight into all relevant aspects of transactions and security" and that "it was good to have business and technology, not only just technology".

### **Conclusion**

The need to include a transactions and security paper as an integral part of an eBusiness degree stems from the need to understand the broad nature of a transaction when designing a security policy. A transaction encompasses not just the financial side but also the physical goods and the information contained in, for example, the web site. Developing a comprehensive perspective of transactional nature of eBusiness will ensure students can better assess security risks and identify security needs.

The overall objective of the eTrans paper is to add a new dimension to the understanding of the role of the eBusiness manager: his/her role is to provide direction for the development of suitable security policies and related mechanisms, to work closely with IT security professionals involved in developing eBusiness solutions and with the business analysts involved in the design of the eBusiness initiative. The growth of Internet based business has raised the priority of eBusiness security and should, in the future, increase the need for eBusiness security professionals (Nearon, 2000). The approach to developing the paper compares favourably with other business programmes: according to Horrocks (2001), there is a 'dearth' of undergraduate academic courses in the areas of risk management and security management in most major English-speaking countries.

In this paper we have tried to achieve both coherency and multidisciplinary through the integration of knowledge from two discipline areas, coupled with a consistent effort to emphasise the rationale and need of security awareness for future business professionals. Future research could focus on the suitability of the transactions and security frameworks discussed in this article within real life business contexts.

Further changes will be made to ensure that topics reflect current development in transactions and security, e.g. the use of biometrics for access control and further emphasis on second generation languages such as XML, are included within the paper. Also development will continue on the second flexible session and an evaluation framework for ensuring quality in both the face-to-face and flexible teaching modes.

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