This exegesis is submitted to the

Auckland University of Technology

in partial fulfilment of the degree

Master of Design

Bambang Parmadi Buditomo :

16934910

The Design and Development of a Mobile App: Branding Indonesia as an Experience Tourism Destination



Attestation of Authorship

"I hereby declare that this submission is my own work and that, to the best of my knowledge and belief, it contains no material previously published or written by another person nor material which to a substantial extent has been accepted for the qualification of any degree or diploma of a university or any other institution of higher learning, except where due acknowledgement is made in the acknowledgement."



Bambang Parmadi Buditomo

17 May 2018

Table of Contents __

Attestation of Authorship2	2.3. Personas Creation	24
Acknowledgement 6	2.4. The Method	. 25
, lekilowicagement	2.4.1. Data Sources	. 25
Abstract 7	2.4.2. Processing the Data	. 25
Research Aim8	Chapter 3. The Journey: Users' Motivation and	
December Objective	Needs	31
Research Objective9	3.1. Changing and Motivating User's Behavior	ur ir
Research Questions 9	Our Favour	33
Chapter 1. Introduction10	3.2. Journey Mapping	34
	3.2.1. Initial Touch Point	35
1.1. Breaking the Tradition, Advancing to the	3.2.1.1. The Users' Thoughts and	
Future 12	Feelings	35
1.2. The App and Its Purpose 16	3.2.2. Primary Touch Point	36
	3.2.2.1. The Users' Thoughts and	
Chapter 2. Connecting to Specific Users 18	Feelings	37
2.1. Increasing Brand Awareness by Targeting	3.2.3. Secondary Touch Point	
Specific audience20	3.2.3.1. The Users' Thoughts and Feeling	
2.2 User Experience Journey of Personas 23	J.Z.J.I. The Osers Thoughts and Feeling	ى ر

Chapter 4. Meaningful Experience: Designing a	5.3.1. Making the Users Aware of All the
Desirable, Viable, and Feasible Product 39	Choices 57
4.1. Desirability, Viability, and Feasibility 41	5.3.2. Structured Interface Design 58
4.1.1. Branding as a Trigger for the Users'	Chapter 6. The Methodology 61
Behavioural Change 41	6.1. The Methodology 62
4.1.2. Designing an Alluring Product: Applying	6.2. Questions and Applied Research
the Hook Model 43	Methodologies62
4.1.3. Concept and Requirement Analysis 44	Chapter 7. The Findings 66
4.1.4. Sustainability for Future Viability 46	7.1. Apps' Existence 67
Chapter 5. Designing the Experience 49	7.2. Apps' Purpose 67
5.1. The Design Process50	7.3. The Target Users 68
5.2. The Symbiosis of Edutainment, Gamification	7.4. The Technologies 69
and Technology55	Chapter 8. LOOPIN: Idea Visualisation 70
5.2.1. Edutainment, Education with	8.1. It Begins 71
Entertainment 56	8.2. Visual Branding, the Aesthetic Values71
5.2.2. Gamification and Technology 56	8.2.1. LOOPIN73
5.3. Increasing User Experience: Designing an	8.2.2. The Logo and the Title, The Identity
Effective and User-friendly Mobile	Impression76
Application57	8.2.3. The Mascot, Building the Trust80

8.2.4. Designing the App's Experience Journey,	Chapter
Capturing Authentic Emotion 85	
8.2.4.1. Invoking the Sense of	9.1. C
Anticipation 86	9.2. E
8.2.4.2. Invoking the Sense of Structure92	9.2.
8.2.4.3. Invoking the Sense of	9.2.
Curiosity 97	9.2.
8.2.4.4. Invoking the Sense of	9.2.
Belonging 101	List of Fi
8.2.4.5. Invoking Another Sense of	List of Re
Anticipation107	
8.2.4.6. Invoking the Sense of	
Adventure108	
8.2.4.7. Invoking the Sense of	
Fulfilment110	
8.3.1. Unused App Design112	
8.4. The School of Art and Design Matariki	
Postgraduate Exhibition 2018	
Documentation	

Designing the App's Experience Journey,	Chapter 9. Critical Self Reflection on Rese	arch
Capturing Authentic Emotion 85	Design and Evaluation	122
4.1. Invoking the Sense of	9.1. Critical Self Reflection	123
Anticipation 86	9.2. Evaluation	125
4.2. Invoking the Sense of Structure92	9.2.1. From Users Aspects	125
3.2.4.3. Invoking the Sense of	9.2.2. The App	126
Curiosity 97	9.2.3. For the Future	126
3.2.4.4. Invoking the Sense of	9.2.4. Link to the Interactive Prototy	oe 127
Belonging 101	List of Figures	128
3.2.4.5. Invoking Another Sense of	List of References	131

Acknowledgement

I would like to express my sincere gratitude and appreciation to my parents for their support, and my wife for being my anchor and source of hope. A whisper always encouraged me and lifted up my spirit. Without them, I would not have completed this thesis.

I would like to express my gratitude to my supervisor, Professor Leong Yap for his guidance, input, discussions and encouragement. It has been an amazing journey and meaningful experience. Professor Leong Yap has been a beacon, a compass, and a lighthouse that has always guided me in finding the purpose of this journey. I appreciated his patience and tireless support which without it, it would have been impossible for me to finish this thesis.

My warmest regards to Michelle Young for being a friend and a comrade, and to Po Tanner for being a friend and for her insights.

Finally, my sincere thanks to all my friends and lecturers who have contributed their time and assistance to my studies.

Abstract

The main aim of my research project is to use a multidisciplinary and mixed method approach to design an app to increase Indonesia's brand awareness as an adventurous place to visit. Tourism is becoming a significant service for most of the country, and thus the services that are related to tourism contribute to a huge percentage of Indonesian Gross Domestic Product. It is a highly competitive business requiring originality and innovation across the nation's geographical, cultural, service and political status. It is a multi-sector industry that encompasses the livelihood of the masses. While this may be complex, it also an important wealth earner for various sectors that are involved in tourism.

My app informs and entices certain kind of personas to more likely select Indonesia other than a neighbouring country as their travel destination. Therefore, the app must reflect these needs and must be highly interactive and meaningful to navigate, and leave a permanent impression. To do so, understanding certain aspects of the potential users are required. These potential users are a new

generation of tourists, whose characteristics are being perceived through customers' journey as detailed in Chapter 2.

My design is applied to a strategic, multi-disciplinary research method and an innovative design method to gather insights on the core criteria emotions and experiences about visiting a place such as Indonesia. It includes a strong literature review in the humanities, branding, and app design. These principles and theories were some of the most important design criteria that guided the app creation. Therefore, it is not merely the design of an app that is technical and beautiful, but rather it is an app that is informed by the needs of tourists that come to visit Indonesia for various reasons, culture, country, and with various amounts of money to spend. To understand the human issue, I gathered insight from the Maslow Hierarchy, Fogg's Behaviour Model, Four Pleasure Principles, and Indonesian cultures to inform the design of my app, as explained in Chapter 3.

My app design follows the Human-Centred Design approach which has five different processes, which are empathy, ideation, prototyping, evaluation, and iteration. Moreover, this is discussed in detail in Chapter 5, where I describe in detail the function interactivity content of my app design. However, technical feasibility alone will not make a good emotional app. It must, according to design thinking, have two other elements: desirability and viability. This DVF model is important in this project, as discussed in Chapter 4.

The final app design consisted of three major criteria of the design element. These processes were serving to give the user a meaningful, pleasurable experience, education, and entertainment. Together with gamification. I believe I have made my app unique with added value compared to competitors' apps that mainly serves information.

This project consists of an exhibition of practical work that represents the main body of applied research and the exegesis represents the report of the project.

Research Aim

This project aims to research on increasing Indonesia's brand awareness and competitiveness in tourism by understanding visitors' characteristics and preferences, and connect with them through a mobile application. The mobile application functions to present

information about Indonesia with the added purpose to help to connect travellers in a virtual world entertainingly, and provide them with integrated services for a meaningful, immersive experience.

Research Objective _

The primary objective of the research was to find a meaningful emotional experience that Indonesia needs to offer to trigger a higher number of visitors and deliver a meaningful experience to the users in the most engaging way. An understanding the characteristics and preferences of these visitors were needed.

With this objective in mind, I have collected knowledge and methods on what Indonesia has done for its tourism and analyse

whether it has successfully catered for the needs of tourists, and provide improvement for users' experience in engaging Indonesian travel destinations.

I have researched an engaging and immersive way to introduce culture and travel destinations for the tourism industry through a mobile application, and connect to tourists and engage them with a meaningful and unforgettable experience.

Research Questions ____

This research design project asks one main question: how can an insight of human factors, technology and emotional app design be applied to brand Indonesia as a preferred destination in the highly competitive tourism industry? Therefore, there are some research questions which arise that need answers. These research questions are:

- What are the potential visitors' emotional needs?
- How is a meaningful experience created?

- Why is it necessary to build cultural brand authenticity?
- Was it effective for increasing awareness of Indonesia?
- What are the channels and contents to apply this knowledge that connects directly to the users?

Chapter 1. Introduction

1.1. Breaking the Tradition, Advancing to the Future ___

Imagine yourself as a traveller trying to find information on your trip destination. You want an app to make your travel to be meaningful and memorable, but also to inform, guide, and offer structure to your activities.

While the outcome of this design project is an app, this project breaks away from traditional app designing by expanding its purpose. This app has been called to do other vital functions as a means of Indonesian tourism brand awareness frontline by employing a new business model for its sustainability.

Through the app, I have created five valued propositions that will make this app different from competitors. This app will:

1. Provide information and educate the users to understand certain aspects of Indonesia's cultural richness interactively and tailored to the users' preferences.

- 2. Incorporate gamification to allow the personas to have a meaningful experience and create a memorable brand value.
- 3. Socially enabled for like-minded individuals to connect and share their experiences.
- 4. Guide the users by utilising local and community knowledge.
- 5. Sustain itself by implementing a business model that will also stimulate the local economy.

Reason to travel is an inner motive, and the motivations determine the type and trip destinations¹. Indonesia has the fourth largest population in the world². With its emerging market and expanding economic possibilities, Indonesian economy has potential growth through tourism comparable to neighbouring countries³. Indonesia needs an edge, a requirement for regional competition with tourism as one of the leading attractions.

¹ (Matteucci & Gnoth, 2017)

² ("Countries in the world by population," 2017)

³ (Hall & Page, 2016)

According to the research data from the World Travel and Tourism Council, tourism contributed 6.3% of the world GDP in 2016 and it is forecast to increase to 4.2% per annum until 2026⁴. Therefore tourism



Figure 1. Indonesia Tourism Logo (2017) retrieved from http://www.indonesia.travel/qb/en/home.

is important in many countries' development, especially Indonesia, with its potential travel destinations which targeted 17 million visitors in 2018.

Indonesia's digital platform of promotional media and e-tourism, was launched in 2013, with "Wonderful Indonesia"

branding to support its awareness. Since the government started the massive global promotion in 2015, "Wonderful Indonesia" has become increasingly known and ranked 35th in the world in 2017. Although its rank increased from last year, it is still under 23rd placed Malaysia's "Truly Asia" and second-placed Thailand's "Amazing Thailand"⁵.



Figure 2. Malaysia Tourism logo 2018.

The criteria that is used for this ranking are measured by the total online search volume for tourism-related activities and attractions. The more online tourism-related searches a country has, the more appealing that country brand is⁶. This means Indonesia still has room for improvement.

⁴ (Travel & Tourism: ECONOMIC IMPACT 2016 WORLD, 2016)

⁵ (Bloom Consulting, 2017)

⁶ (Bloom Consulting, 2017)



Figure 3. Tourism Brand of Amazing Thailand

An authentic and innovative branding can bring this improvement. It needs a business strategy that harnesses a trifecta of art, science, and technology to deliver meaningful experiences to customers. Indonesia has improved the strategy by evolving into smart tourism to increase its competitiveness, which is a logical

development based on innovation and orientation in information and communication technologies to address this challenge⁷.

As studied, using a branded mobile application is a practical approach to marketing⁸. However, Indonesia has only applied this concept to the information technology infrastructure and did not harness the opportunity to integrate an efficient, direct promotional medium. This is evident with the many independent travel applications for each destination that disintegrate from a unified system.

Even though applying a smart tourism strategy into integrated mobile apps as a brand frontline would be effective to reach the users, many of them are short-lived because they ignore the requirements of maintenance, promotion, innovative contents and expanding the user base.

An app cannot be created and designed without understanding its repercussions. It must be desirable, feasible to build with the

⁷ ("Smart Tourism Role In Tourism Industry," 2017)

⁸(Bellman, Potter, Treleaven-Hassard, Robinson, & Varan, 2011)

strength of operational capabilities, and viable with a sustainable business model.

By applying this model, not only can the app itself operate in continuity while supporting itself without burdening the nation's budget, but it can also contribute to Indonesia's revenue. With the correct business model and cooperation with the stakeholders, it can bring a positive impact to the regional economy and increase the nation's welfare.

I argue that in the era of the experience economy, the stakeholders should not only focus on promoting Indonesia as a product but should also focus on the tourists themselves. It must understand its customers. Whereas to create a meaningful experience more real and relevant for the users, a product must adhere to Human-Centred Design principles that are tailored to their needs.

The tourists today are very different. This is an era of a new emerging market, the experience economy, where the tourists' characteristics and preferences determine the target audiences; an era where stories, context, and experiences' consumption hold more value than before⁹.

Tourists appreciate nature and cultural beauty, but they value more physical engagement and a co-creation component of the visit¹⁰. Moreover, with these preferences, this is where the mindset of tourists can be adapted to strengthen Indonesia's brand awareness through the app.

⁹ (Benckendorff, Moscardo, & Pendergast, 2010)

¹⁰ (Morgan, Elbe, & de Esteban Curiel, 2009)

1.2. The App and Its Purpose

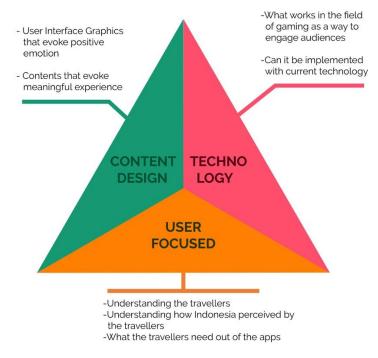


Figure 4. The trifecta of app design and creation.

By adapting to the users' mindset, an app as brand frontline has direct contact with interactivity and can make tourists feel able to relate. This can trigger their interest and willingness to visit Indonesia.

The change and the shifting of modern tourists' habits compared to the earlier generation is apparent¹¹. With the advancement of technology and access to the internet, tourists can gain easily information on travel destinations. Surveys by TripAdvisor in 2015 suggested that 42% of tourists around the world are always connected and use the internet to search, book services and do activities.

My app, LOOPIN designed by addressing the previous app's limitations, and created to adhere to Human-Centred Design and accommodate the users' needs and preferences. It will fill the gap and revolutionise how a tourism app will be developed. More than providing information on the trip destination and activities to have,

¹¹ (Glover, 2010)

this app will also act as a hub for tourists to spread user-based content. By utilising Web 2.0 technology and adapting the Internet of Things, it is possible for LOOPIN users to create and publish their contents within and connected to social media.

LOOPIN's users will have a chance to gain information on their preferred destination in a three-dimensional realm where they can have virtual interaction with the contents. This edutainment experience can be achieved using Augmented Reality. It will also engage the users on a personal level with its gamification content of the travel destination.

With the emphasis on this experience and packed with appealing branding, it is expected to increase awareness of Indonesia as one of the most desirable and preferable tourists' destinations.

CHAPTER 2. Connecting to Specific Users



Figure 5. Strategy re-evaluation for brand awareness.

2.1. Increasing Brand Awareness by Targeting a Specific Audience

Knowing the target audience is one of the critical aspects of creating a Human-Centred Design for the brand. There are different treatments and approaches to raising brand awareness for different target audiences. By empathising the target audience, I can personalise their characteristics, needs, and preferences.

Personalised engagement for this specific target audience can intensify meaningful experiences hence create a memorable and attractive brand as highlighted by a recent study. The importance of applying an attractive brand identity will trigger brand identification by customers¹².

This means that I must understand and find what is attractive to the target audiences. Donna Pendergast stated that multigenerational visitors characterise the tourism industry. This generational theory is a concept of portraying tourists into the year

of their birth¹³. However, it uses a broad approach based on sociocultural influences rather than on an individual focus.

The most recent generation completing its birth cycle is Generation Y, which consists of Generation Why, Millennials, and i-Generation. Their socio-cultural generation are influenced by the birth and advancement of the internet and alignment with the Information Age, which have affected their traits and their way of living; they are more focussed on brands, friends, fun, and digital culture¹⁴. They are the first generation born into the Information Age, and for this reason, they are known as digital natives¹⁵.

The traditional approach to brand awareness, such as television, print media, and spatial media, are no longer practical. This generation is no longer familiar nor can allocate their time to stop and process information in stationary. They have new traits and

¹² (So, King, Hudson, & Meng, 2017)

¹³ (Strauss & Howe, 1997)

¹⁴ (Pendergast, 2010)

¹⁵ (Prensky, 2001)

characteristics, such as employing random access, play-oriented, connected, graphics first and multi-tasking.

Generation Y are connected users, who always have access to online information, online travel agents and social media. The top 4 of connected users are 65% of Thais, 65% of Chinese, 59% of Brazilians and 59% of Indonesians¹⁶. That is 804 million potential visitors and this market is just from the top 4 countries of connected users¹⁷. Imagine if I can utilise just 10% of that market which is 80 million compared to 11.52 million total visitors to Indonesia in 2016, it would have brought more significant economic benefits to the nation¹⁸.

Summarising data obtained from the Ministry of Tourism Indonesia and Central Statistical Bureau sampled from 25,000 passengers who entered Indonesia, there are some interesting findings. The majority of tourists that come to Indonesia are in the

age range of 25 to 34; both genders spend the same amount of money in shopping¹⁹. This data is aligned with the WTO conclusion that these travellers are a significant component of global tourism and a unique market that must be understood for its unique needs²⁰.

These characteristics among others are confident, relaxed, conservative and the most educated generation ever²¹. The prominent feature of these travellers are they also travel more often, explore more destinations, spend more on travelling if they find value, are hungry for information, hungry for experience and get a lot out of their travel²². With this data, I can shape and visualise my idea to focus on this target market for my project. I can create personas to map users' needs and characteristics.

¹⁶ (Carter, 2015)

¹⁷ ("Countries in the world by population," 2017)

¹⁸ (Kurniati, 2017)

^{19 (}Hidayah, Gede, & Amory, 2016)

²⁰ (Benckendorff et al., 2010)

²¹ (Benckendorff et al., 2010)

²² (Richards, 2007)

Connected Users

Customers who use their mobile to plan or book their trip

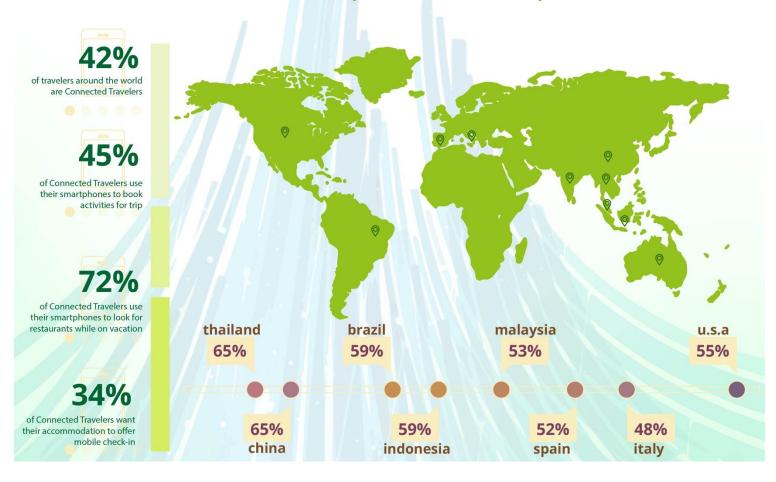


Figure 6. Infographic of connected users with data derived from a TripAdvisor report combined with Indonesia Tourism data.

2.2. User Experience Journey of Personas

Content creation and application design is a field where the product we create must be able to offer an engaging experience for the user. The User Experience designer, needs to visualise and convey the users' needs into the created product. It is a user-oriented service design, with the meaning that in the creation of our product we cannot just depend on what we want, but we must also empathise our product's users. In another words, we must apply a human-centred design approach.

To know how to design a product, first, we must understand the consumers about knowing the target audience and the characteristics of the users. However, if we accommodate the characteristics and needs of one user, this produces a product with too narrow a focus²³. Understanding the limitation, we must

approach the conceptualising with a more efficient and plausible method.

To understand and communicate, and efficiently design for a variety of users, I use personas. Personas are imaginary people created from hypothetical archetypes to stand for actual users throughout the design process with significant precision²⁴.

The creation and use of personas are a well-established research technique where rich set qualitative data is derived from a questionnaire, which holds quantitative characteristic information and synthesised into user archetypes²⁵. Personas help to design a human and user-centred design rather than a self-centred design²⁶.

²³ (Jacobs, Dreessen, & Pierson, 2008)

²⁴ (Cooper, 1999)

²⁵ (Madsen & McKagan, 2014)

²⁶ (Pruitt & Adlin, 2006)

2.3. Personas Creation

In defining and presenting personas, there are methods and model interpretations which will determine my accomplishment in analysing users' characteristics and their visualisation:

- 1. Each persona is described according to psychological, sociological, and ethnographical data.
- 2. Categorising several personas in the same structure to analyse their correlation with each other.

The examples above highlight the different properties of the personas and are summarised to function as follows²⁷:

- 1. To personalise a generic abstract customer
- 2. To go further than targeting marketing by highlighting the variables and justifying the users' behaviour
- 3. To design with personalised users' preferences to satisfy all the users it represents²⁸
- 4. To integrate consumer values in addition to their needs.

²⁸ (Goodwin, 2001)

²⁷ (Karwowski, Soares, & Stanton, 2011)

2.4. The Method

2.4.1. Data sources

The data sources that I use to create personas are from the American Journal of Tourism Management, the Journal of Tourism and Generation Y, quantitative data derived from interwebs, and data from the Ministry of Tourism Indonesia. From these data, I

categorised and created two personas based on sub-groups represented by the results of data analysis. This least quantity (two personas) is recommended for them to be distinctive and memorable²⁹.

2.4.2. Processing the Data _____

The next process after data collection and initial research is creating an empathy map. This process functions to accommodate users' thoughts, needs and problems. The mobile application design approach is about addressing and solving problems, and empathy maps will clarify which problems to solve and how. With this process, I can visualise users' needs and can update the requirement quickly.

By understanding and empathising with the users, I can identify myriad needs of different archetypes. These different archetypes are then grouped into similar interests, and the character of the data with the result of two main archetypes. To further understand these archetypes' reaction and behaviour, I simulated them in a Customer Journey by using a mobile application.

²⁹ (Blomquist & Arvola, 2002)

These archetypes then will be developed into initial protopersonas and re-evaluated to see whether it will fit with the users they represent.

Understanding the specific needs of the users can provide us insight on how to map users' experience journey. With this specific trait and habit, I will extrapolate the characteristic consensus for persona creation. This persona will be useful in simulating users' behaviour. With the similarities in users' traits and the country with a large potential market, I am using two inbound tourism origins of Chinese and Australian users to simulate persona³⁰. I can assume an aggregate of users in a specific culture who share a common trait. Hence, a common collective persona can be created³¹.

These personas of tourists' origins are very important. China is a growing market and has many potential new or returning visitors; while for Australia, Indonesia is one of the three most favoured destinations of Australian outbound tourism³².

Characteristics of Chinese tourists as of 2014 were³³:

- Having higher income and richer.
- More educated and sophisticated.
- They see the internet and social networking access as a primary necessity while often consulting friends for travel advice and using first-hand travelogues in blogs when planning a trip³⁴.
- Very demanding for high quality and attentive service.
 However, Australian tourists' characteristics as of 2016
 were^{35 36}:
- Have a high interest in the exploration of cultural differences and they like to be surrounded by different people, cultures, ideas, and lifestyles.
- Extroverted, spontaneous and enjoy the more exceptional things in life.
- Cultural habits triggered them to pursue experiences overseas.

[•] Younger generation.

³⁰ (Hidayah et al., 2016)

³¹(Strauss & Howe, 1997)

³² (Long, 2017)

³³ (Jian-jun & Nasolomampionona)

³⁴ (Jian-jun & Nasolomampionona)

³⁵ (Al-Hafiz, 2018)

³⁶ (www.Nielsen.com, 2015)

- They prefer to plan one long holiday overseas and they like visiting historical sites and museums.
- Heavy social media users and using them to interact with others and obtain information about the new product.
- Need detailed information for decision making.

The Generated Proto-Personas

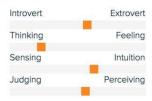
ANDY LIU



"I want someone to give me information on places before I go travel. And I need them now! I wan to go to vacation after this business done"

Age: 35
Work: IT Company Business
Manager
Family: Married with 2 children
Location: Shenzhen, China
Character: Educated, Sophisticated
and Demanding, Narcisstic

Personality



Educated Sophisticated Determined

Goals

- Go travel after finishing business
- Indulge self with high class accomodation and experience
- Be the first between his peers to travel to an exquisite place and show it off on social media for his followers

Frustrations

- Having to find information, not in an easy, way and having to go to travel agents for overseas trips
- Although can read English but sometimes doesn't understand when it gets to complicated.
- · Loves to travel but does not like to have little activities
- · International travel app without his preferred language, Chinese

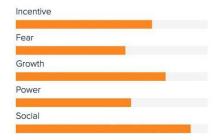
Bio

Andy is a young manager with above average income. Born in Auckland, but raised in Shenzen China, made him the first generation of his family born overseas. Being raised in a privileged household has refined his taste in travels and activities.

His work circumstances which requires him to be accurate and well informed has shaped him to become a well-planned decision maker. This characteristic also reflected his daily life. Everything must be meticulously planned, but when it comes to planning his vacation, this habit is inconvenient.

He must visit a travel agent to obtain full information and plan his trip. However, in the light of a recent unfortunate event, where a travel agent misplaced his booking and provided him with obsolete information on his trip destination, has made him very cautious about further use of travel agents. Now he prefers to use interwebs and travel forums to find information for his trips.

Motivation



Brands & Influencers





Preferred Channels

Traditional Ads		
Online & Social Media		
Referral		

Figure 7. Persona created from Chinese tourists' characteristic

JANE SMITH



"Where can I get memorable experience? I want to understand more about your culture! Look at this glorious foods! Better share them for my followers to see!"

Age: 25

Work: Website Developer

Family: Single

Location: Sydney, Australia Character: Educated, Sophisticated, Easy going, Well

connected

Personality



Educated Sophisticated Determined

Goals

- · Long vacation after a year of work
- · Learning others' culture to enrich her experience
- Trying new things and unique experiences in her travel to remember them
- Having free time to be able to travel new destinations

Frustrations

- Spending too much time finding travel destinations caused by undetailed information
- Having to repeat what she said to non-English speaking population because of her heavy accent
- Doesn't know where to go or what to do for engaging activities
- Insufficient news feed or information on her travel location, after all, she needs to know what is going on

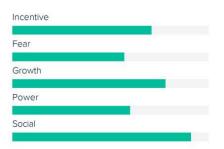
Bio

Jane has just finished her education as a programmer. Currently, she is working at a Web Developer company as a front-end programmer. Due to her sophisticated position, her income enables her to indulge in overseas vacations. Born and raised in Sydney, Australia, she has never left the country previous to her employment.

She loves to travel, especially if it involves memorable and meaningful activities. She values her friendships with her peers, loves to share information and photos of her activities, but also she needs quality personal times.

Her connectivity to the world wide web makes her a very active, technologically savvy, assertive, and independent individual.

Motivation



Brands & Influencers





Preferred Channels

Online 9 Secial Media	
Online & Social Media	
Referral	

Figure 8. Persona created from Australian tourists' characteristics

These charts reveal that there are specific needs that must be addressed, such as:

- They need to find information efficiently but should also be adequate to make an informed decision, for example, the name of the places, activities, and easy access.
- 2. They need to be in control of the situation.
- 3. Must be accessible and understandable without a tour guide.

- 4. Can they communicate or interact with the online community?
- 5. Can they understand or gain the information from the online community?

A better way to define ideological beliefs is by using Maslow's Hierarchy³⁷. Three major stages of the hierarchy are: basic needs, psychological needs and self-actualisation.

³⁷ (Maslow, 1943)

CHAPTER 3. The Journey: Users' Motivation and Needs

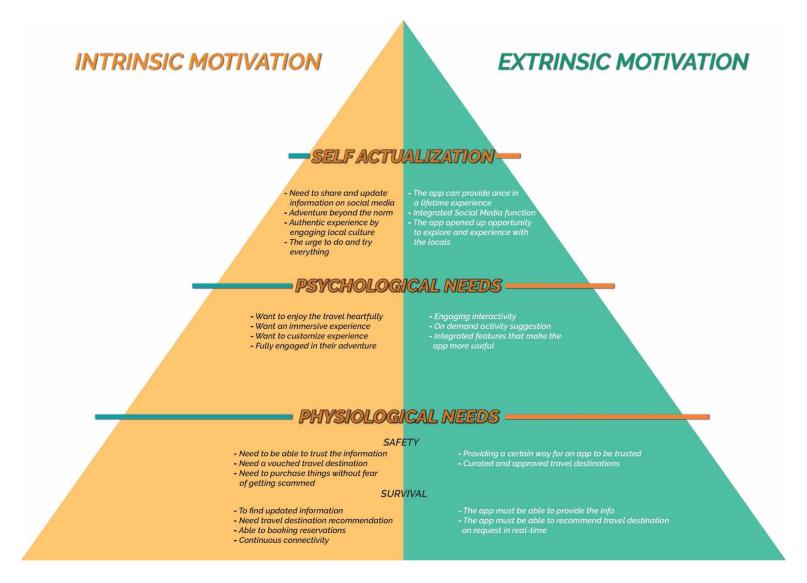


Figure 9. Maslow's Hierarchy of Needs, motivations that influence tourists

3.1. Changing and Motivating Users' Behaviour in Our Favour

It is possible to persuade and change users' favour by identifying their needs through Maslow's Hierarchy and application of the Four Pleasure Principles. Both are inseparable ideologies to understand people further. If properly applied, they can drive and help the user to feel more relevant to my app.

Patrick Jordan's The Four Pleasure Principle understood the most innate user's need. Physical stimulation of the five senses, social interaction, psychological fulfilment, and ideological needs, can be infused with Maslow's Hierarchy of Needs. By applying them to my created personas, I have simulated results based on each hierarchy:

1. Basic Needs

Andy and Jane want to safely plan their trip, knowing for sure that their needs will be fulfilled. Andy's experience of travel agent disappointment damaged his trust and required him to take the situation into his own hands, while Jane preferred online booking but was discouraged by inaccurate or obsolete information on travel destinations. This decision making can only be done with adequate information. Andy and Jane want an application they can trust.

2. Psychological Needs

With the fulfilment of their basic needs, Andy and Jane want quality content that can enhance their positive experiences and interactions. The content must fulfil their inner satisfaction and bring enrichment to their lives. As he is an experienced traveller, he tends to make spontaneous, unpredictable decisions concerning travelling but influenced by external and internal motivational factors.

On the other hand, Jane's psychological fulfilment starts with the simplest thing. She is a more visually driven user. Her satisfaction and fulfilment started from the appeal and the

beauty that attract her eyes, such as the beautiful and engaging visual design of the app. Therefore, they need an app that appeals to them and produces up-to-date information.

3. Self-Actualisation

This is the highest tier of Maslow's Hierarchy. Andy has full authority on his trip. Travelling is part of his life and demands a meaningful experience with existential authenticity. He will go to great lengths to have full contact with cultural and living experiences. He is motivated by a demand for self-development, self-expression, and self-exploration. He is willing to do activities that will enrich his

experience, and he will post these and let others know about his experiences through social media.

Like Andy, Jane also loves travelling but the emphasis for her is more on adventure and understanding cultures that are different from her own. This diversity astonishes her, and she is very assertive in her action to the point that she wants to experience it by interacting and doing activities with the locals.

By understanding the self-actualised tourists from Maslow's Hierarchy, I can rationalise an idea to offer better service and use Fogg's Behaviour Model to entice them.

3.2. Journey Mapping

Journey mapping is a relevant way to achieve proper measurement in studying what the personas are feeling and needing. It is essential to understand how customers experience the journey of knowing and using our product. By mapping their journey,

I will simulate Andy and Jane's interaction started from finding a proper app to the point they use it.

3.2.1. Initial Touch Point

- 1. Find information on the trip application.
- 2. Install one of the applications from the application store.
- 3. Ability to select the preferred language.
- 4. Do a quick interface test to find whether it is suitable for them.
- 5. Find out that they can search information instantly prior to registration.

- 6. See information displayed about customers' preferences.
- 7. By selecting one of the search results, users are taken to the detailed pages and advised on possible similar activities or places, with direct links and buttons to book.
- 8. Feel happy with the interface looks and interactivity.

3.2.1.1. Users' Thoughts and Feelings

Andy and Jane found some mobile applications. He will compare what is suitable to his needs and give more added value, while she decides to try the app based on how attractive the app looks.

The information is obtained from the search engine, forums, or their friends' suggestions. When they interact with the application for the first time, they will go straight to assess the app whether by searching the information or by how the app acts. This is a crucial moment. Most users would prefer to

skip the mandatory registration prior to use, especially for users who only want to test the interface, and to evaluate their need for the app. Many of the users uninstalled the application if they are given such treatment.

On the application design, in the beginning, it displays a search bar. However, to search for something, Andy and Jane need preliminary information; they want to know what are the options that are available. Here I can list some of the recommendations. For example, Andy loves to do activities,

and there are several near Andy's trip destination. He can compare what the activities involve, whether there is a relaxing view sightseeing or adrenaline pumping base jumping.

Overall thoughts and feelings were positive.

"I can browse beforehand to make an informed decision whether I will use this app further. No prior registration! And I can change it to Mandarin! Yay!" – Andy

"Wow, it is so cute!! I like that it gives me information in a way that is very cool and I love how it looks! It understands what I want! I must share this with my followers!" – Jane

3.2.2. Primary Touch Point

- 1. Further searching the places or activities.
- 2. Finding what they are looking for.
- Searching for more complete information generated by other users.
- 4. When the users confirm the places, the app will offer specific activities, direct them to bookmarked places and activities. Something added to meaningful experiences and motivation to do the activities are appreciated.
- Moreover, at the completion of the selection, the users will be directed to the bookings site for transportation and lodging.
- 6. These bookings for lodging and on-site transportation with tour guides are complex information so this app will generate a personalised itinerary.
- 7. Users may need something to help them with this itinerary.
- 8. After the trip has ended, the app will give a mark of accomplishment, such as a digital badge or a voucher for next use.

3.2.2.1. The Users' Thoughts and Feelings

Andy and Jane will need to be provided with detailed information pages on places or activities, reviews from other users, and the application environment. This action should be provided instead of opening another browser or search engine to find more information.

If the necessity arises, it will also have forums for more interactivities with others. The forum contents will be user recommendations, questions and answers, and tips on the destination on what to do or not do.

Andy and Jane will need a means to ease the complexity of remembering selected activities, which

can be provided by reminders before the activity begins.

This activity reminder will be given in-app or by text messages depending on the users' preferences.

Overall thoughts and feelings were positive.

"I can select and received suggestions on activities, and also can manage my time on vacation effectively!" -Andy

"It has connectivity to social media to inform and showcase my vacation to others. And freebies! I love freebies!" - Jane

3.2.3. Secondary Touch Point _

- The users will be reminded of their trip by showing in the app, notification of the places visited, photos taken and other users' photos.
- The feeling of satisfaction in sharing the journey with the app.
 Andy and Jane are happy with the service and it helps that they were provided with meaningful experience.

3.2.3.1. The Users' Thoughts and Feelings ______

I will use gamification to increase the user's immersive experience, where users can upload pictures they have taken and share it with social media for up-votes, or reviews on places and activities, and their activities in the forum can increase their user points and exchangeable for vouchers or something else. This hopefully will increase positive emotions and joyful memories.

By putting the users in control of the situation, they will have the choice of their decision which will generate a satisfying feeling. With the outcome of positive experiences, customers will have a positive memory. Moreover, in the end, it will create loyalty for the brand. A satisfied customer will generate positive reviews and generate word of mouth promotion.

"If you do build a great experience, customers tell each other about that. Word of mouth is very powerful" – Jeff Bezos.

CHAPTER 4. Meaningful Experience: Designing a Desirable, Viable, and Feasible Product

HUMAN-CENTRED DESIGN TECHNOLOGY RELEVANT FUNCTIONALITY - WEB 2.0 - ARTIFICIAL INTELIGENCE - MOBILE APP - MIXED REALITY Technology, People, and Design govern the **DESIRABILITY** APP WORKFLOW CUSTOMER INFRASTRUCTURE - CUSTOMER MANAGEMENT **PEOPLE** THE USERS MEANINGFUL and TARGET AUDIENCES RELIABILITY COMMERCIAL and INCOME - INTERACTION - PROTOTYPING **EXPERIENCE** - TOURISTS - ECONOMIC - OPERATIONAL - NEW GENERATION **USERS** - VISIONARY People, Technology, and Business - SUSTAINABILITY govern the -BUSINESS MODEL DESIGN INNOVATION for THE USERS - IDEATION of USER - BRANDING **FEASIBILITY** BASED APP DESIGN. - MARKETING - MARKET COMMUNICATION **DESIGN CREATION and CONSTRUCTION** - AESTHETICS - VISUAL PLANNING Technology, Business, and Design - APP THEME and govern the LAY-OUT VIABILITY

Figure 10. The Correlation and Interconnectivity between the DVF model and HCD

4.1. Desirability, Viability, and Feasibility

'Meaningful experience' are keywords for success or failure of a product design that is relevant in today's experience economy. There are several factors that have the roles to achieve this meaningful experience, which consist of coordination and choreography between four major

elements: the people who are the target audiences; the design to accommodate the aesthetics and concepts; the technology to support the product; and the business to support the product's existence.

4.1.1. Branding as a Trigger for the Users' Behavioural Change ____

These mobile application purposes are to motivate people by showing them the beauty of a nation, offering an immersive experience within the app, while having the freedom without fear and packed with the adventure of a lifetime. However, this is not enough. I can trigger their interest and maybe their impulsive behaviour in using this mobile application if they are familiar with the brand. This has been shown by the Indonesian market as an example.

In Indonesia, there are two major competing brands of motorcycle, namely Honda and Yamaha. For decades Honda's brand was directed to and is known for its economical advantage, comfort and user-friendliness, and proven by an array of its products. On the other hand, Yamaha is known for its aggressiveness and race-oriented performance, which means less economic and less comfortable, also directly manifested in its product. This is a direct opposite of Honda's brand philosophy.

This affected the market very immensely, a market that for decades was familiar with this behaviour and experience. Users who wanted an economical motorcycle would directly decide on Honda without any consideration to Yamaha and vice versa. This branding was created from emotional experience and daily habit by design.

This showed that three components of Fogg's Behaviour Model, motivation, ability, and trigger, must be present to usher a behavioural change. If the users wanted to travel with many activities to do, they might have several optional places to visit. One of the deciding factors to make users behave is a trigger. Here I want to inculcate brand consciousness that Indonesia is the place for travel, actions, and adventures. By making the users to be reminded of the app that they can get unforgettable and meaningful experiences, I can associate Indonesia with the place to visit for that reason within their memories.

It is all correlated by knowing my customers, Human Centred Design, and Brand. A brand can only be effective if I know my target

audience and incorporate it into the design as a holistic approach. Effective brand-building steps are needed to achieve this condition. My app needs an identity to increase the awareness and to increase its voice. Brand-building is an integral aspect of business development within the process of creating value for consumers³⁸.

Many elements of brand-building also correspond to approaches in human-centred design, because of their connected nature with the product and service continuum. These elements from the mind of Gregory (Gregory) and Powell (Powel) are:

- 1. Knowing your audience and market, and targeting them will make an effective brand.
- 2. Knowing your competitors and differentiating for a blue ocean strategy by adapting, overcoming, and improvising
- 3. Focussing on the qualities that make it unique
- 4. Standing out with great identity for exposure
- 5. Personalising the brand.

³⁸ (Powel, 2017)

4.1.2. Designing an Alluring Product: Applying the Hook Model

Strong and consistent design of an app can make a product more appealing. It can be achieved by adhering to the following keys:

1. Trigger

An activity that can trigger the reaction of the viewer should be upfront. Besides the memorable action, this also functions as the user knows the product. There are different types to acquire this trigger:

- Unique contents and straight to the point function
- Promotion, press mentions and viral promotion to gain attention
- Word of mouth, users' testimonials from satisfied customers.

2. Action

The basic attractions for an act to occur are ease of performing an action and psychological motivation. They are influenced by time to complete, effort, cost, and social deviance.

Simplifying those factors will help and ease the users in performing an action.

3. Variable rewards

The product must have an ongoing degree of novelty to hold users' attention³⁹. By gamifying my app, although the users can collect items, it is more of social rewards, and the feeling of peer acknowledgement. This can be gained through the activities provided, such as:

³⁹ (Eyal & Hoover, 2014)

- Browsing through the search results, giving a sensation
 of a hunt and the feeling of satisfaction in finding what
 users are looking for.
- By involving themselves in shareable activities and uploading user-generated content, users can contribute to a community they care about. This action

- triggers the others to view and participate in upvoting the content.
- This will give the uploader a sense of accomplishment,
 an intrinsic motivation to gain competency⁴⁰.
- Collecting rewards, such as unlocking achievements and gathering items

4.1.3. Concept and Requirement Analysis

The research on multi-disciplinary studies involves understanding key points which would help to identify psychology and physicality of the app design. This understanding is needed because it will form a human-centred design philosophy, which is the main aspect for successful delivery of the value propositions that this project aims to deliver.

Art plays a key role in shaping both psychology and physical needs. In the interaction of my design, besides gamification to design

game-like features and rewards into my app, it must also include a strong emphasis in strategically educating the customer, "Customer is not a moron" — David Ogilvy. We must respect their value in knowledge and pleasure seeking. Therefore, my app must also include an educational value with the sense of entertainment.

There are many ways as to how to offer information on Indonesian tourism. It all depends on what purpose I might have and the necessity of the said information. The earlier concept of this

⁴⁰ (Ryan & Deci, 2017)

application is how to help users make an informed decision and take control of their decision in the most meaningful and engaging way. This brings me to the idea of making the application that will cater to the users' needs.

A strategic approach to human-centred design from the aspects of Visuals, Human Science, and Technologies is required to fulfil users' needs.

1. Visuals

Implementing proper visual preferences of the final product by modernising the rich colour of the Indonesian scheme with a combination of trending colour scheme to preserve Indonesia's identity. This is to enhance the aesthetic value of the content display and emotion amplification through colour, tone, direction, proportion, and layout.

2. Technologies

Content creation without considering the feasibility of the proposed medium will create another problem. However, with careful planning and what the future will hold, my app contents consider the advancement of the technology. Smartphones are evolving with expanding abilities in every new version. My content will utilise the Web 2.0 where connectivity becomes the leading edge of information distribution.

Shareable contents, connectivity with social media, and the emerging of Web 3.0 focusing on Artificial Intelligence will pave the way as to how my contents interact with the users. A deep learning app that can understand users' preferences and provide services accordingly.

This technology can also make the information delivery an enjoyable and meaningful experience. Augmented Reality of the travel destination, a virtual guide that understands the users, and integrated services are the added values that will make this application different, that is a means of education through entertainment.

3. Human Science

Human science is where all of the related aspects are connected, by understanding users' habits and needs. By understanding the Customers' Journey, I can find the gap that

the competitors have not yet provided, such as the ability to select a preferred language and interactive contents among others. However, the human science aspect covers more than just what the user needs. It is also on how the users interact with the app. In understanding the human aspect, I can anticipate the users' behaviour, which are uncovered through product testing.

4.1.4. Sustainability for Future Viability

The viability and sustainability of an app is what the current Indonesia's tourism app neglected to take into consideration. An app ecosystem is beyond the design. It needs a business plan to make the idea viable, that consists of who the key partners are that I can collaborate with. It will also need several actions such as:

- Key activities that will be provided by the mobile application content
- The value proposition that makes this application more valuable and beneficial to the users
- Customer relations that will add to the value of the application

- Key resources needed to make this application run logistically
- Channels on how this application or content will be distributed and accessed
- Revenue streams on monetising and making it economically viable.

Business planning can be done after I determine the core of the problem and empathise with the human elements of my product. Not only must I design the content and workflow with the users in mind but also with all who have a relationship with my idea. In general, the relationships that surround my idea are the users, suppliers of the service and producers.

As this project has a wide range implication and involves the greater good of the nation, it will cast a wide array of the stake, such as I as the designer and conceptualiser, the Indonesian Government as the owner of the application, service providers, and the users

themselves. It will also have economic benefit that develops the local economy by generating jobs in the tourism industry, which in turn will increase the nation's prosperity. This condition will be beneficial to Indonesia's image in general and local communities and local cultures specifically. With the increase in economic prosperity, it may improve the destination's condition and in turn will be beneficial for tourists.

Connecting Ideas for an App

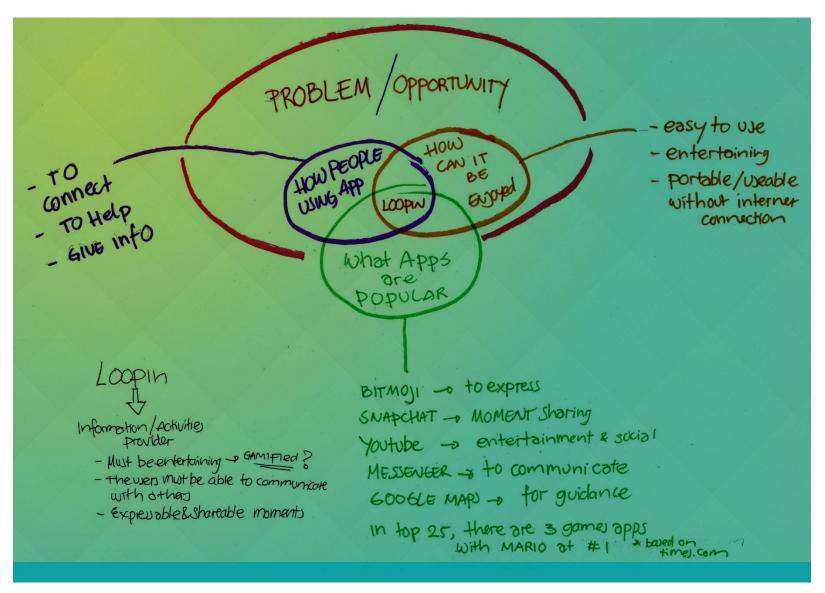


Figure 11. Thought process for what are the contents could be

CHAPTER 5. Designing the Experience

5.1. The Design Process

Visualisation starts with the setting up of the proper concept that corresponds to the desired theme within design corridors. These boundaries will govern the approach to determine the outcome. Such boundaries are:

- 1. A mobile app design that will be useful for the users.
- 2. Functions as a media to introduce Indonesia and its culture.
- 3. Create contents to attract users and differentiate from the competitors.

There are several steps which need to be done, and it goes as visualised by the figure below. By looking at the figure, I will show the flow of the design process globally.

This process can be worked in a non-hierarchical and transformational way during the process where there are some

iterations and heuristic processes needed to achieve the desired product.

Although the processes as shown in Figure 12 in general are the current trend during my work experience, I have used it in this design project, I want to add another step that agrees with Natasha Jen's view. Natasha Jen argued that what is missing from the current design thinking process is the critique process, a criticism process of an idea for improvement and to evaluate whether the idea is valuable and good⁴¹.

In its similarity, this process is true and tested based on my experience as a student and lecturer in a pedagogical system.

⁴¹ (Jen, 2017)

Thinking Process

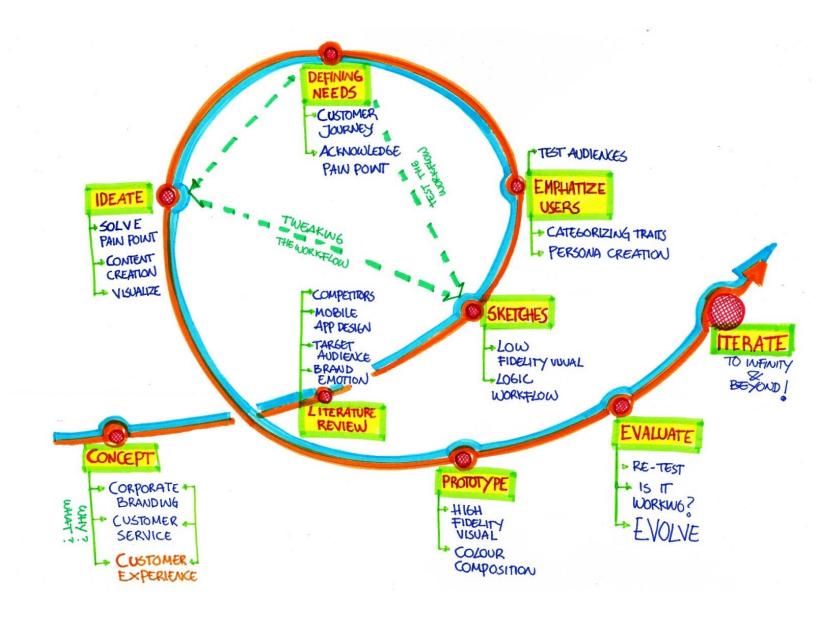


Figure 12. Idea flow and iteration process

The professional field often misses the important critique step and goes forward with the assumed concept.

The critique process is needed to be done with inputs from a multi-disciplinary colleague, to expand usable ideas and to test the concept. With design critique, I can have an early understanding and as a mean to gauge potential users' reaction even before moving

forward to prototyping. The critique step is needed before we explore deeper into conceptualisation on evaluation.

This criticism process will help the project to develop with the maturity of the concept and ideas consensus hence making the product testing more effective. By doing so, I learned how to define the needs and constraints of this project

Research and design process

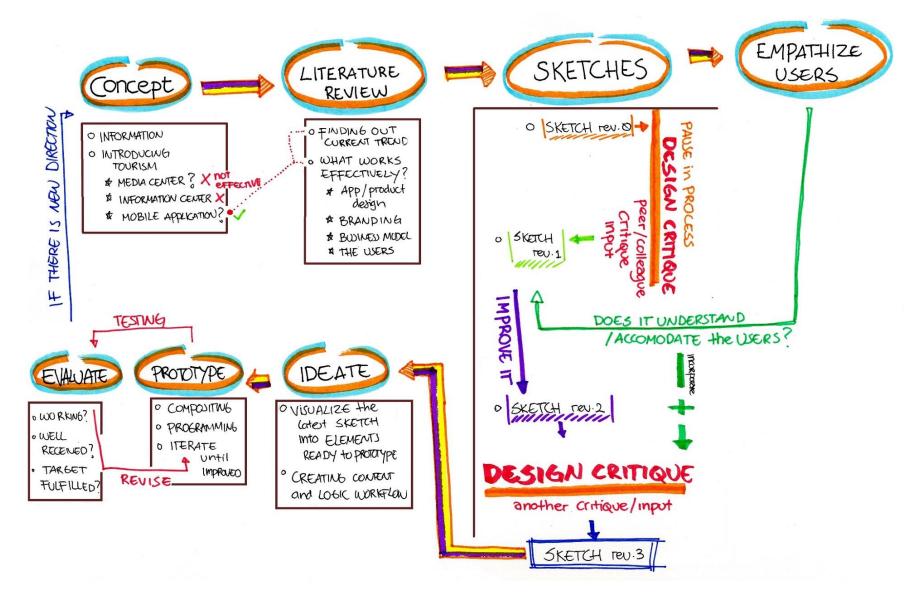


Figure 13. Personal process workflow for the app design

Thinking and Learning Process

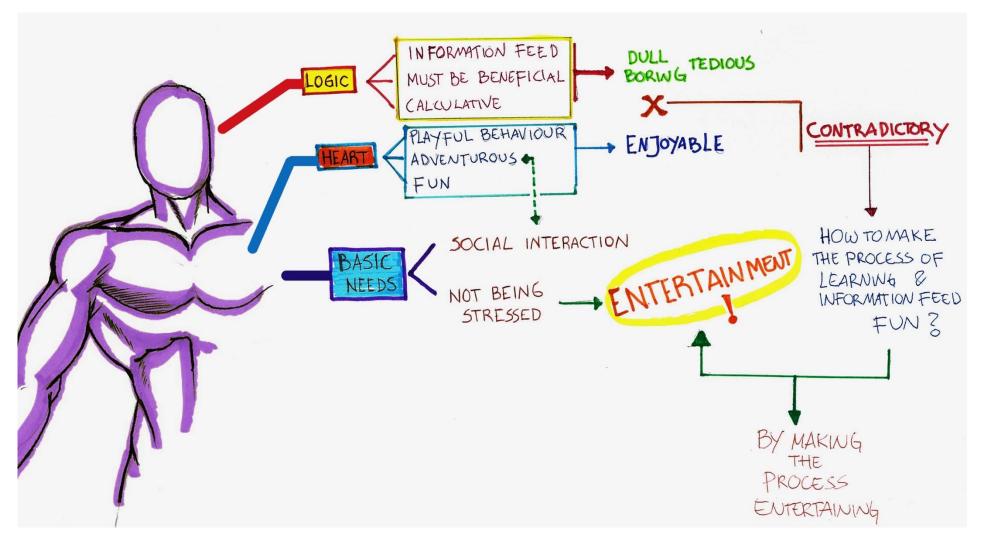


Figure 14. Thought process on how to make the learning process fun.

5.2. The Symbiosis of Edutainment, Gamification and Technology

Introducing new travel destinations to tourists who previously were unaware will surely need substantial information processing and memorising. This process and action will result in a tedious chore for them. To some of the tourists, they might feel overwhelmed and might think that there is no purpose in knowing and understanding a new destination. Mostly they would prefer to go to mainstream and well-known places. This will cause a popular destination to increasingly gain visitors to the point of high saturation point, while a less or unknown destination is not gaining enough exposure.

The information distribution can be an educational platform for tourists, especially the ones who want to engage in new

activities or discover a less known destination. However, the process of discovering and educating are not without their weaknesses. It is very tedious to find and filter the information, which is a debilitating point. Humans are a creature of comfort who love routine. Learning something new means that we are leaving our comfort zone, leaving our regular and predictable routines in the fear of uncertainty and the unknown. Although habits help us to work efficiently, breaking them needs a great effort⁴². A workaround that can trigger the tourists to willingly and happily perform this tedious process must be introduced.

⁴² (Ersche, Lim, Ward, Robbins, & Stochl, 2017)

5.2.1. Edutainment, Education with Entertainment _

The process of new information acquirement often relates to education, especially if it involves a specific kind of attribute, namely travel destinations and their features. This cognitive process should not take place in a formal or serious environment. Our mind and ability to remember increase significantly if an incentive is introduced. This incentive can be in the form of entertainment.

Incorporating wholesome entertainment with the acquisition of knowledge at the same time will trigger a meaningful experience. Information gained through a process that a person is

willing to do most often will be remembered and ingrained for a long time.

This edutainment can be very effective by introducing a higher engagement level. Edutainment is defined as the new technology of real learning which is focussed on a methodical understanding of the game and gaming technology⁴³. The primary motives of edutainment are fun and learning, which may help the users to overcome their fear and step out of their comfort zone to indulge in interactivity.

5.2.2. Gamification and Technology __

The gaming element supporting content for the education and entertainment is very important. It can trigger competitiveness, participation, and engagement. Using the emerging technology, I

will use gamification to increase user immersive experience. It will allow the users to create their personal journey, upload the pictures they have taken and share it with social media for up-votes, or

⁴³ (Anikina & Yakimenko, 2015)

reviews on places and activities, and their activities in the forum that can increase their user points and be exchangeable for vouchers or something else. This hopefully will increase positive emotions and joyful memories.

5.3. Increasing User Experience: Designing an Effective and User-friendly Mobile Application ____

In designing an application, several things need to be considered to make its purpose effective and efficient. Closely related and profoundly affected by human physiology, these things

are imperative in the process of imprinting the efficacy of the product.

5.3.1. Making the Users Aware of All the Choices

The human mind always perceives and reacts to the owner's expectations. This action will be decided by experience or by our habits, which means that people often do what they are accustomed to do even though there is another instruction to perform. This is an

act called perceptual filtering, where the users focus on what they are looking for and disregard other information that is irrelevant to them based on earlier experiences⁴⁴.

^{44 (}Jackson & Hogg, 2010)

Although this habit must be taken into consideration when designing an app, I can train or induce new repetitive information to create a memory pattern for the users. We can create a visual, make a page, no matter if it is irrelevant to users' search, but it still catches their attention. This will open new possibilities for getting attention to other contents that may be relevant to the users' choice.

Some ideas to achieve this is by using different visual intonation, such as standing out information. For example, in the search results, our vision is optimised to see the structure. This is where the "sort option" comes in handy. When the user inputs a specific keyword, the results that are displayed will always relate to

the typed keyword. Moreover, if a result already represents the purpose of the search query, many users will disregard the rest of the search results.

One or more secondary pieces of information should be added to those search results to pertain to longer and content filtering. For example, a rating system, distance from the current position or anything that piques the users' curiosity in relation to the content. Imagine when search results are produced and can give added value for the users to make an informed decision. By giving this information, they are subliminally comparing their first intention to optional and alternative contents

5.3.2. Structured Interface Design

Delivering this extra attribute in the search results, we must be careful with how they will be positioned. Our vision is optimised to see the structure⁴⁵. This structure is studied and described by Gestalt Principles, which classifies the ways users react to the visual

interface. With displayed information on the websites and mobile applications, without having a proper layout will clutter the visual space and will cause confusion or distraction for the users.

⁴⁵ (Johnson, 2010)

The current trend is in using minimal distraction on the web or mobile app page for efficiently delivering the information with a clear message. This is especially important on a smaller screen such as mobile phones. This step must be taken because by effectively and efficiently displaying much information, users can utilise their

limited time in processing the visual and interacting with the information to extrapolate the data to find what they are looking for from the content. We must take the attention of the users without flooding them with unnecessary visual distractions.

The App as Stimulus to Trigger Behaviour Change

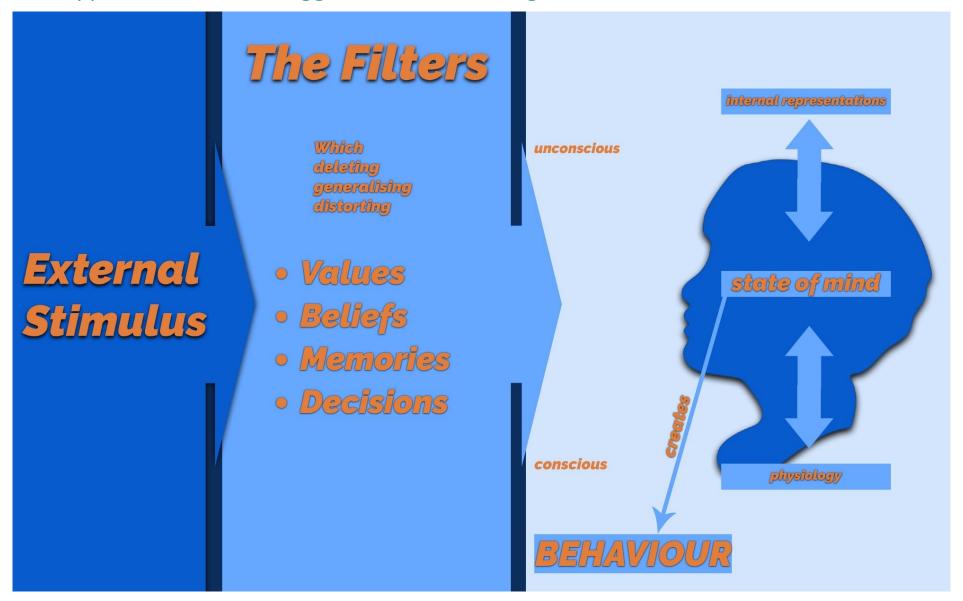


Figure 15. Perception Filtering, adapted from themindacademy.wordpress.com

CHAPTER 6. The Methodology

6.1. The Methodology

While I used qualitative methods, the main subject of this methodology is multi-disciplinary. It involves research of understanding branding elements, persona stories, Indonesian cultures, and interpreting tourists' preferences based on characteristics and traits for a human-centred design approach. These key points to drive my direction into forming the insight about the shared economy and services have been previously exploited.

I used phenomenology as my primary method for interpretation and supported by a literature review for data

gathering, contextual interpretation for understanding the data, and heuristic trial and error design. These methods work together to inform my design and to ensure rigour of knowledge to create and visualise the mobile application that meets functional aesthetics, cultural and technological requirements.

Reflecting on the research aim, I have three primary objectives to accomplish, which are understanding the users, brand strategy, and app design. Therefore, the appropriate methodologies used are phenomenology, literature review, heuristic, and reflective practice which fit into the mixed methodological framework.

6.2. Questions and Applied Research Methodologies

These are the methods for the methodologies to understand the above issue, to capture information and address a solution corresponding to the research question.

Research Questions	Research Methods	Objectives
What are the potential visitors' emotional needs?	 Phenomenology Literature Review 	 Understanding tourists culture in travel, habit in social networking, and interpreting their needs Defining the characteristics of the users by finding the target audience and current generation type Creating proto-personas based on data extrapolated from findings

	 Phenomenology 	Understanding tourists'
How is meaningful	Literature Review	motivation for travel and find
		out what triggers them in
experience created?		deciding their destination or
		activities
		Re-tell the tourists'
		perspectives and combine it
		with personal experience
		Using personas to approach a
		human-centred design
Why is it necessary to build	Literature Review	Research possibilities of using
cultural brand authenticity?		the brand to trigger or change
		consumer behaviour
Was it effective for	 Literature Review 	Using case study to compare
increasing awareness of		and analyse competitors'
Indonesia?		advantages and
		disadvantages

What are the channels and contents to apply this	Literature Review	•	Understanding the spirit of
			the Tourism Brand, and
knowledge that connects			create a more focused
directly to the users?			purpose for the app content
How to apply this knowledge	Literature Review	•	Applying findings for the
to something that connects	Heuristic and Reflective		direction and content of the
directly to the users?	Practice		app
		•	Using the literature review to
			collect information on mobile
			application design
		•	Iteration in design and
			compositing of the possible
			outcome of the interface and
			looks
		•	Interpreting and anticipating
			the next trend for interface
			design

CHAPTER 7. The Findings

7.1. Apps' Existence

There are many travel and tourism apps showcased in the App Store or Google Play. These apps have similar functions with undiscernible visual designs apart from their branding scheme. Apart from nation supported apps, there is no app for a specific region. For example, I did not see Trivago, TripAdvisor or AirBNB specifically created for Indonesia or Indonesian apps such as Traveloka, PegiPegi or others that cater to international tourists.

There are some problematic issues that occur in app creation and distribution.

- If an app can only book or provide information without the added values, the user might just as well be using a web search or using popular apps. This condition must be addressed by adding certain value for my app to be successful and able to penetrate this user resistance.
- 2. In the distribution, or in how the users are aware and willing to download the app. There are hundreds if not thousands of similar apps that can cause a saturation point. The users need incentives to download the app or at least it should be useful for them. An app is for the users, not for the creator.

7.2. Apps' Purpose

There is nothing new in the way the apps present themselves in tourism promotion. This condition does not allow meaningful interactivity with the apps. This leads to a situation of whether the users can use Google Search for the information; why would they be bothered to download an app, let alone the necessity to install it on their phone? It will only use up their phone resources, such as space allocation and data usage.

Despite all those drawbacks, mobile apps are debatably an effective way to promote tourism. It is a media that can directly connect to the user interactively and will serve perfectly as a brand frontline. Utilising it by targeting specific audiences can also increase a country brand awareness. After all, branding is the collective experience of users and can be augmented by consistently providing what the users want.

Thinking about branding, a product must be able to deliver its promise to the user while operating in a way that can sustain itself. It must adapt, improvise, and overcome its survivability for the

future. This is where most apps fail, especially in Indonesia's case; there are many government tourism apps, nationally and regionally operated, but many of them did not survive and are neglected. However, this condition does not happen on commercially operated apps because of the way the apps are managed.

While the government operates tourism apps only to serve a purpose as a means of promotion, the commercially operated app must generate income for profit with a proper business model. If this type of management is applied to government operated apps, they can generate revenue to sustain the apps and may be even profitable as a national source of income.

7.3. The Target Users

 Personas representation can be used to understand user behaviour.

The users act differently before and after the advent of internet access. Nowadays they are connected and use forums and social media.

- 3. Current customers love to use their gadget for social media and as part of their identity.
- 4. They have new traits and characteristics, such as employing random access, play-oriented, connected, graphics first and multi-tasking.
- 5. The current generation is an authentic experience-oriented user. They want to make the most of their travel and will go full length to experience it.
- 6. These users need to access information effectively

- 7. The character of tourists from the largest market, the Chinese, are younger, richer, educated, sophisticated, connected and more demanding
- 8. Although they speak English, most of them prefer to communicate in Chinese.
- 9. There are different degrees of knowledge among tourists in Indonesia.
- 10. They love to be engaged in activities.
- 11. Tourists aged 25-34 falls into the Generation Y category.

7.4. The Technologies

- There are different types of phone, which means that there are many standardised settings from many different operating systems.
- 2. The hardware capabilities of these smartphones are at different levels, which means if a feature of the app

- requires certain capabilities that are not available on older phones, it will not be functional.
- 3. Users' permission regarding app features will also be a concern if they were not given.
- 4. Software limitations can hinder the app's creation.

CHAPTER 8. LOOPIN: Idea Visualisation

8.1. It Begins

It all started from earlier attempts to improvise, adapt and overcome an already existing design and process. The similarities of the current app design in the marketplace, especially in information and services, are a culmination of research that focused on what works for the user.

In a process to understand and measure what works for my app,
I tried to incorporate those existing design patterns and workflows. By
doing so, I can understand and test what works well and how I can

improve my design to be outstanding and diversified from existing ones.

Adding some specific features that are uniquely used in my app will certainly enhance the chance of being memorable. Designing an app does not just involve the visual aspect. Similar to other designing tasks, there are some aspects which must be fulfilled, especially when it is related to branding.

8.2. Visual Branding, the Aesthetic Values ____

The ultimate purpose of branding is to evoke specific emotions and remembrance of my app for the customers by incorporating elements, such as the engagement of the users and the visual outlook.

However, the first aspect that affects the user emotions is the initial impression of the visual look.



Figure 16. Some of the earlier attempt in user interface design

Imagine how often we favour the beautiful things even before we understand their effect on us. This is the first hook that may engage the customers to your product further. Although it is a superficial representation of the product, the users' experience starts with how they perceive our product.

There are guidelines and corridors that I must consider carefully in designing my app. The nature of the app's purpose is

increasing brand awareness of "Wonderful Indonesia" requiring me to follow certain aspects of its identity, such as cultural references to name a few.

This is the silver lining that connects the visual identity of my app as a brand frontline with the freedom of designing an independent layout.

8.2.1. LOOPIN

I start my app design from the logotype and its colours, to define its further looks and composition of the content. The name of the app has been decided: "LOOPIN". The name meaning is to signify

a looping never-ending journey through Indonesia. The design process started with sketching what the overall logo will be, and breaking it down to conceptual typeface.



Figure 17. Official Wonderful Indonesia logo hex colour Code for the app colour scheme

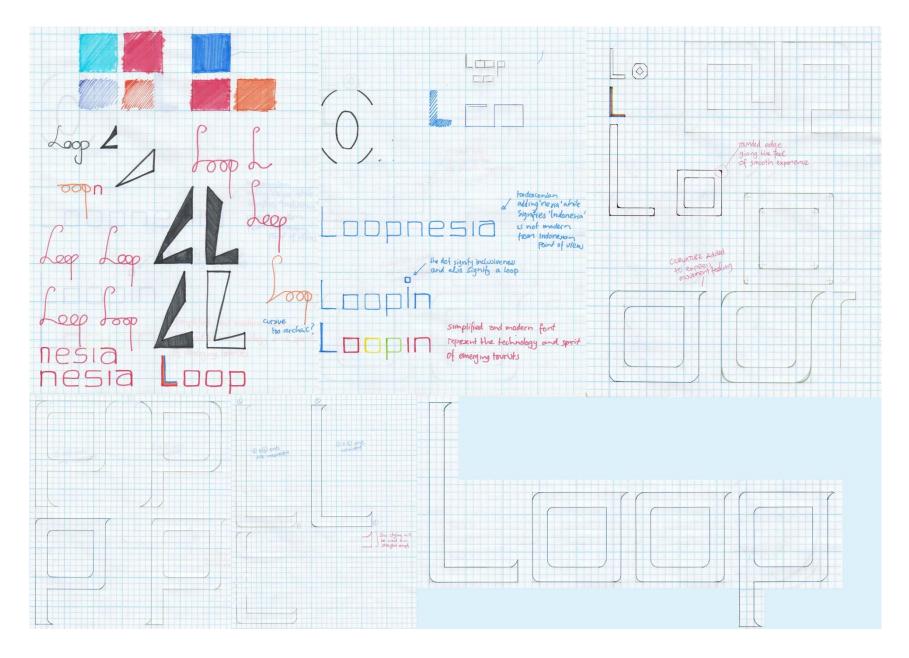


Figure 18. Earlier and sketch try-outs for the name logo

8.2.2. The Logo and the Title, the Identity Impression

The logotype designs were inspired by the natural elements combined with traditional shapes, such as Parang Rusak's batik pattern and infused with the defining edges of Rumah Gadang's roof architecture. The amalgamation and artistic representation of these shapes defined the edginess and roundness of my typeface and elements design.

ability makes him a very mobile character. A spirit that I want to partake of in my app's adventurous nature.

This content has been removed by author of this thesis for copyright reasons

This content has been removed by author of this thesis for copyright reasons

Figure 19. Batik Parang Rusak and Rumah Gadang

While the centre piece and the logo, the "O", were inspired from Gatotkaca's most significant visual identity, the wing. His flight

Figure 20. Shadow puppet of Gatotkaca

After further iterations and compositing, I have the first visuals for rough sketches of the app's title design.

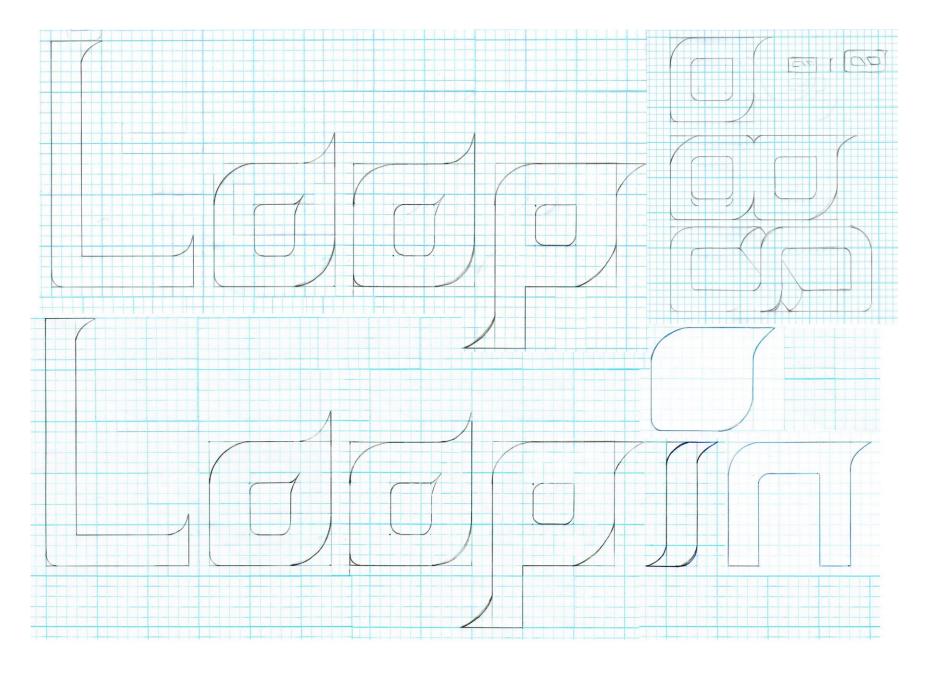


Figure 21. Further re-composition of the title logo.

However, with this design, during further observation and scaling down the size to emulate a smaller screen, the edge and direction of the type curvature did not translate the visual flow very

well. It became too sharp and were not eye-pleasing, and the letters seem to stand individually. Using software to trace and modify the shape, I came up with a few alternatives, such as these:

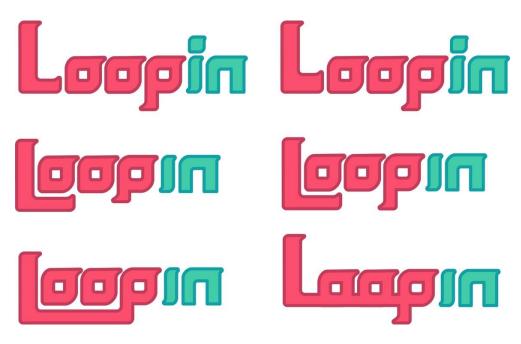


Figure 22. Attempted Loopin logotype iteration.

After some compositing and scale testing, I have come closer to the final logo for Loopin. The colours are a monochromatic derivative from the Wonderful Indonesia logo. Some adjustments are needed

to fit the colour chart for the current trend in the mobile app colours palette.



Colors grouping of the letters using Gestalt Principles, to drive users to read and acknowledge the shape in certain formation. The chosen colors are using extended palettes of tints and tones from the original logo colors scheme. These action was taken to be more accommodative for current mobile app color trends

Figure 23. LOOPIN logotype and icon.

8.2.3. The Mascot, Building the Trust

It is in the nature of human instinct to seek something they can relate to. Exposed to something new or unfamiliarity requires a safe feeling. This requirement must be fulfilled for a mobile application to reach the emotion and acceptance of the users.

Providing a face and embodiment to an app will give it an advantage in building trust and user engagement. It will help narrate the content and act as a guide, as evident in the recent study. Anthropomorphic brand mascots can emotionally engage, build trust and lower barriers to service engagement⁴⁶.

As for Loopin's mascot, I used local culture as the representation. In the early iteration, I used the Ondel-Ondel as the

mascot representation of the app, but this posed a problem, because it had already been used as a mascot for Jakarta and has been used too many times.

I need something with more than regional influence. The next idea, I used Gatotkaca, a character in the Javanese literature of Wayang. Gatotkaca has the ability of flight with invincibility from any harm, which is quite representable as a guardian that can keep a person safe. I want to apply this spirit and ideology to my app.

As in the cartoon styling, I want to convey a less imposing loveable spirit that relates to all age ranges while keeping the identity intact.

^{46 (}Bennett & Thompson, 2016)



Figure 24. Ondel-Ondel as the earlier idea of the mascot.



Figure 25. Frontal view from sketch to coloured of Gatotkaca-inspired final mascot named Gallie.



Figure 26. Third-quarter view from sketch to coloured of Gatotkaca-inspired final mascot.



Figure 27. Action view from sketch to coloured of Gatotkaca-inspired final mascot.

8.2.4. Designing the App's Experience Journey, Capturing Authentic Emotion _____

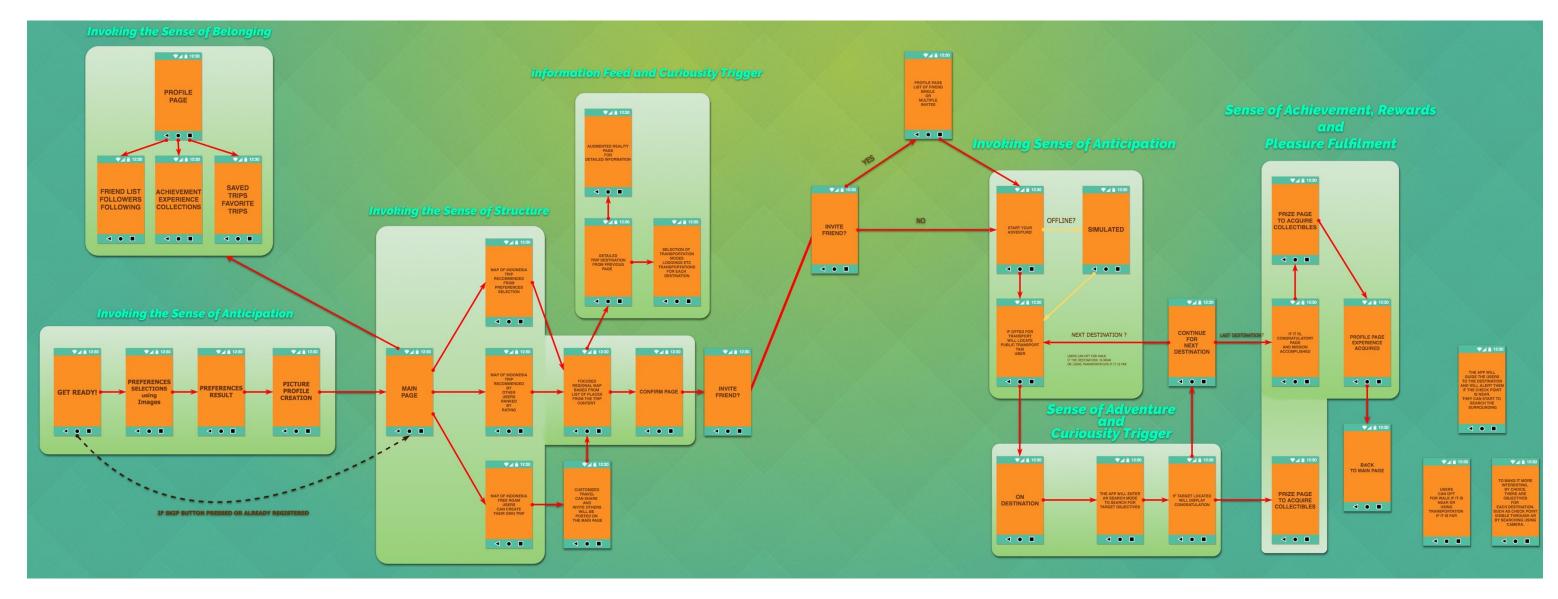


Figure 28. Scaled-down full chart.

This Customer Experience Journey approach classified and segmented by specific touchpoint with the hope to achieve emotional triggers of corresponding parts

8.2.4.1. Invoking the Sense of Anticipation

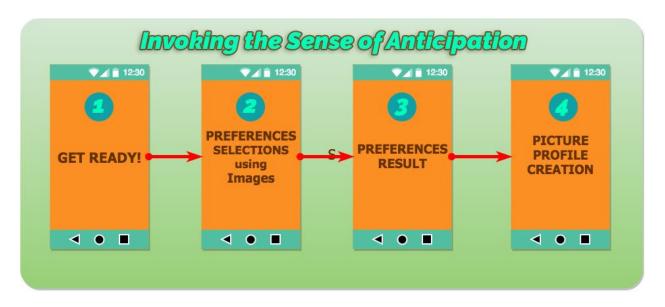


Figure 29. Starting Flow.

The first segment of the application aimed to invoke the sense of anticipation by preparing the users for the next action that is about to commence.

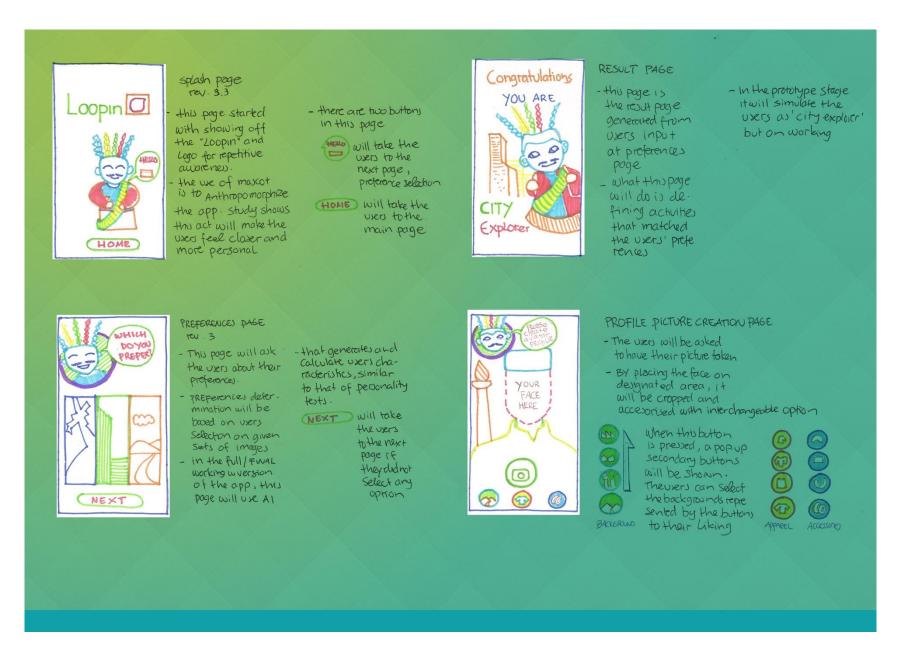


Figure 30. Starting Flow sketch.



Figure 31. Starting Flow Low-Fidelity with earlier colour scheme.

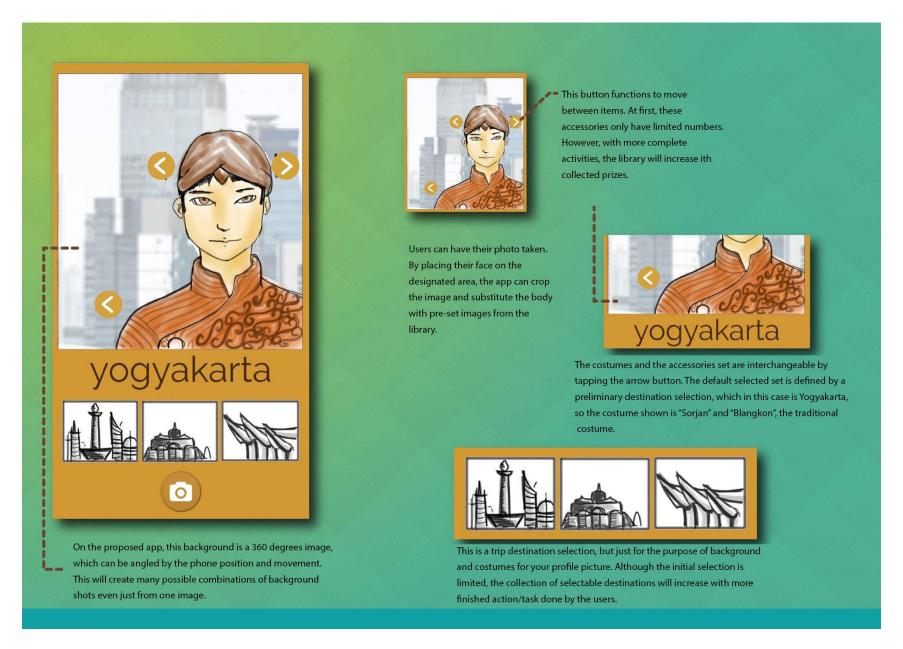


Figure 32. Profile picture creation Low-Fidelity with earlier colour scheme.

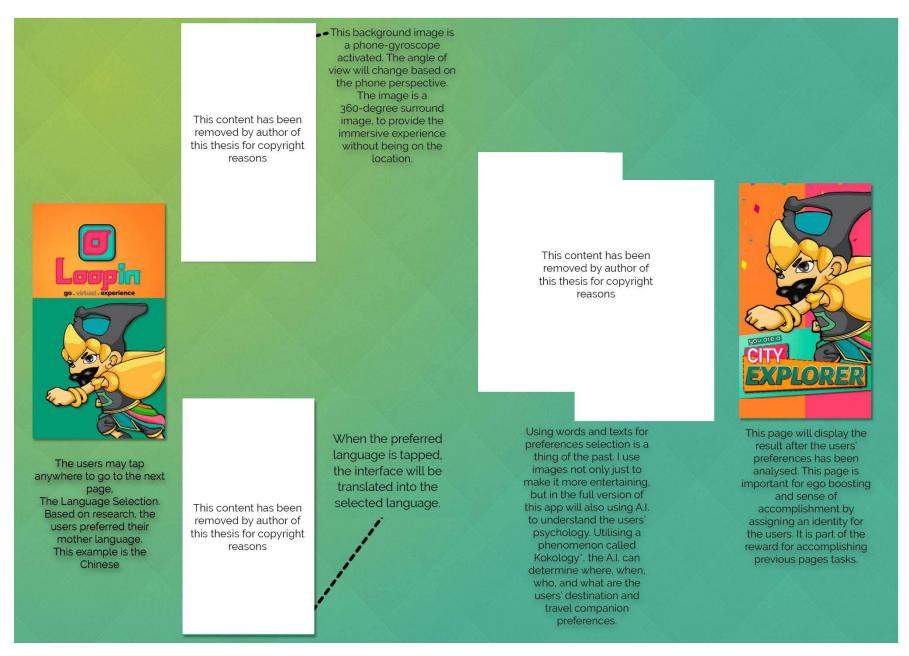


Figure 33. Starting flow prototype. Kokology is a study of kokoro, heart and mind.

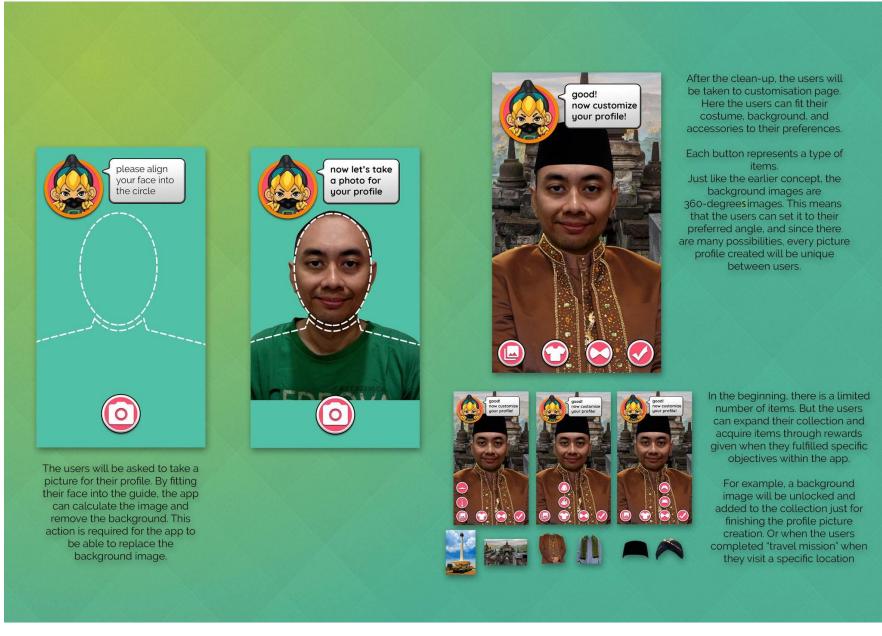


Figure 34. Profile picture creation prototype.

8.2.4.2. Invoking the Sense of Structure

Invoking the Sense of Structure

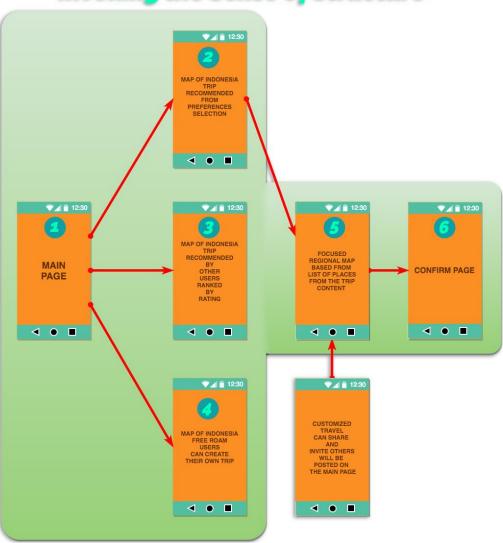


Figure 35. The flow of destination selection.

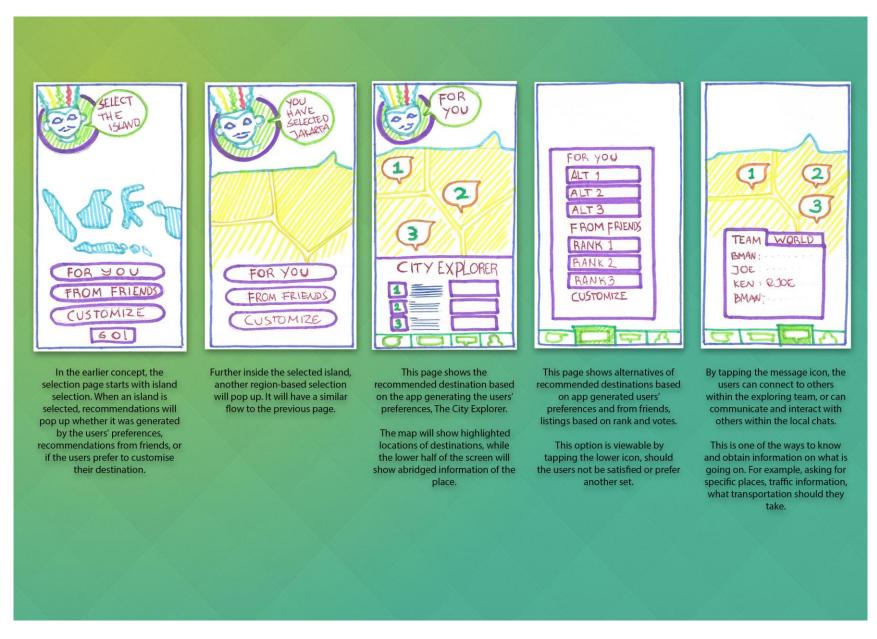


Figure 36. The earlier concept for the flow of destination selection.



Figure 37. Earlier Low Fidelity for the flow of destination selection.



Figure 38. Destination selection prototype.



Figure 39. Recommendations selection prototype.

8.2.4.3. Invoking the Sense of Curiosity _

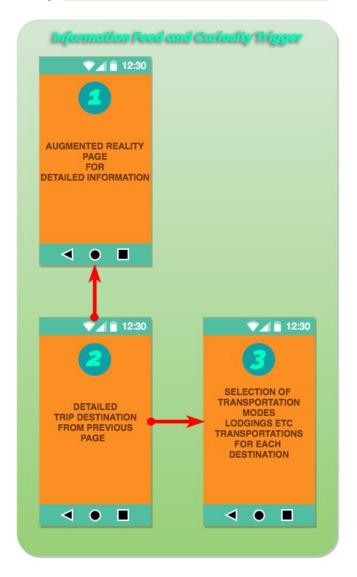


Figure 40. Travel destinations' information page.

This content has been removed by author of this thesis for copyright reasons

Figure 41. Image concept for travel destination detailing information and gimmicks.

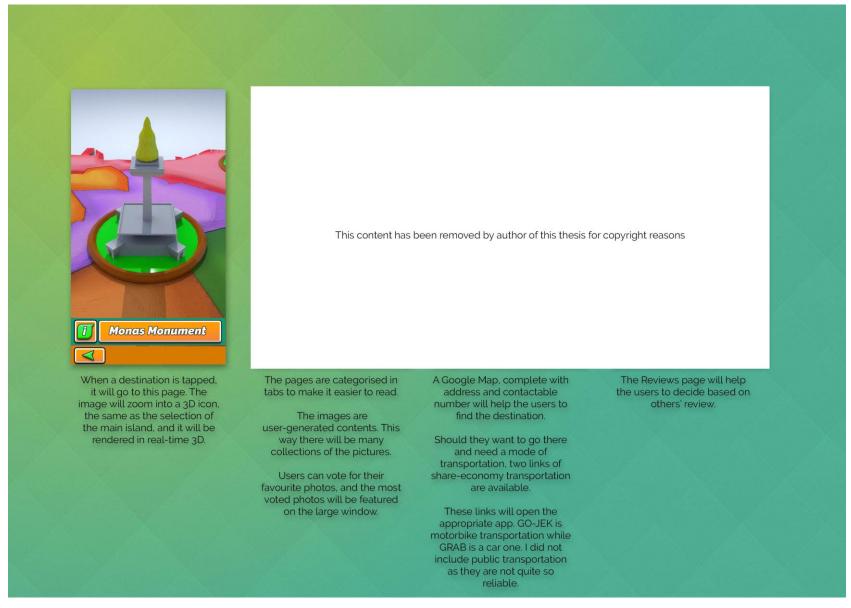


Figure 42. Travel destination detailing information pages prototype

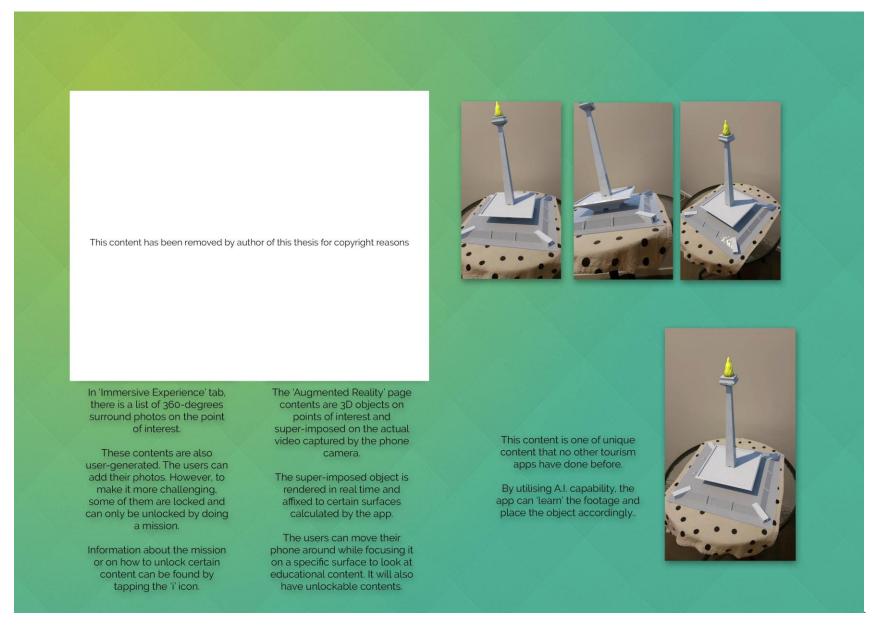


Figure 43. Augmented reality and Immersive experience pages prototype.

Sense of Ownership and Belonging

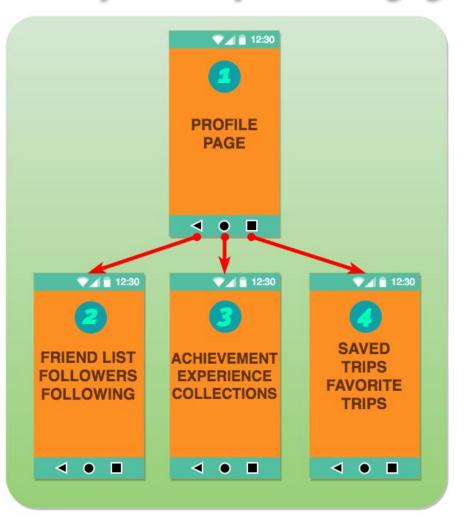


Figure 44. Profile information page.

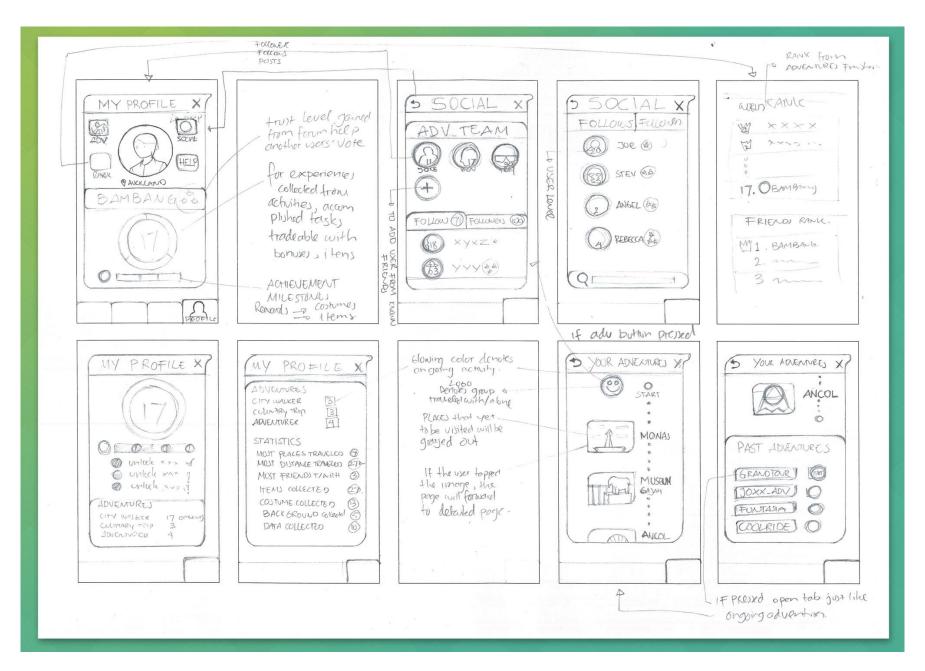


Figure 45. Sketch on information page contents.



Figure.46. Sketch on chat page contents.



Figure 47. My Profile Page prototype flow.

This content has been removed by author of this thesis for copyright reasons

Figure 48. Chat Page prototype.

This content has been removed by author of this thesis for copyright reasons

Figure 49. Friend's Profile Prototype.

Sense of Anticipation

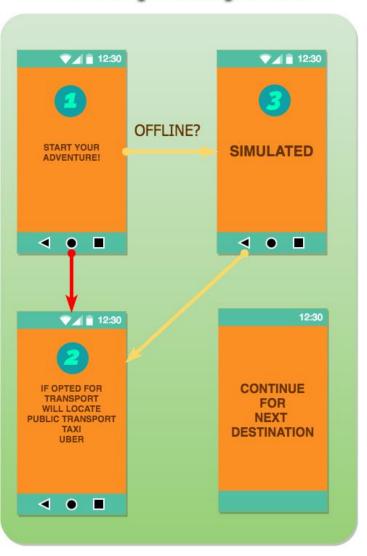


Figure 50. Adventure start page.

8.2.4.6. Invoking the Sense of Adventure



Figure 51. Gamified page flow.

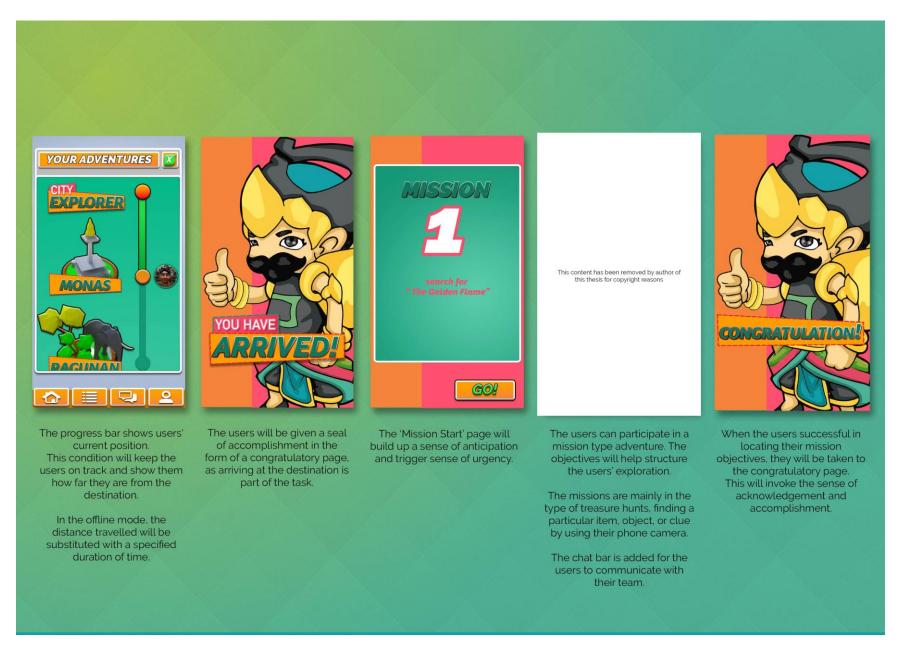


Figure 52. Gamified contents page prototype.

Sense of Achtevenient Reverse and Fulfilment

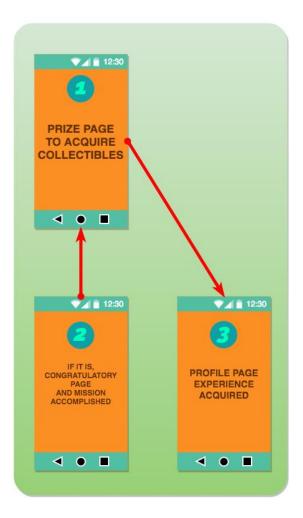


Figure 53. Reward page concept.



Figure 54. Reward page prototype.

8.3.1.Unused App design



Figure 55. An early attempt on the logotype using fonts library.

Early ideas iteration for start page content

Figure 56. An early iteration to test the content

Early ideas iteration for users' profile content

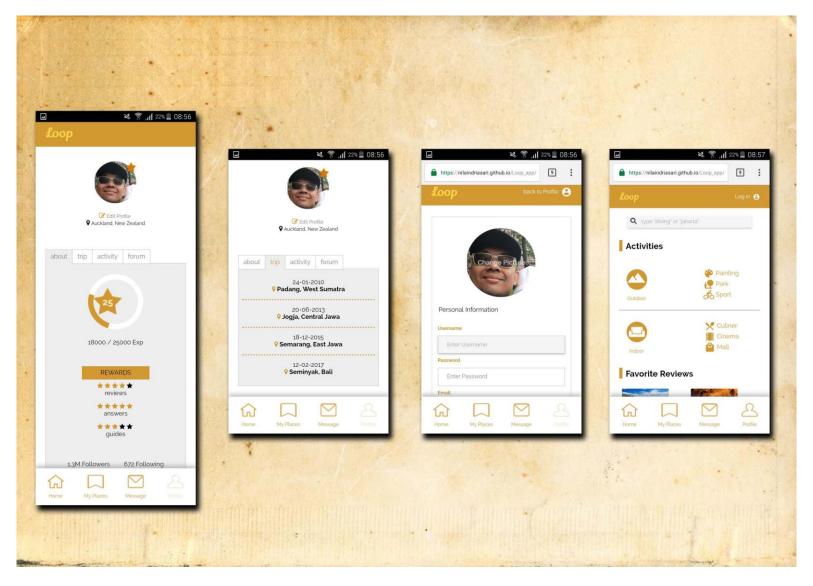


Figure 57. An early profile page attempt to test the content.

Figure 58. An early attempt on the splash page.

Figure 59. An early attempt for destination list.

Figure 60. An early attempt on the map page.

8.4. The School of Art and Design Matariki Postgraduate Exhibition 2018 Documentation

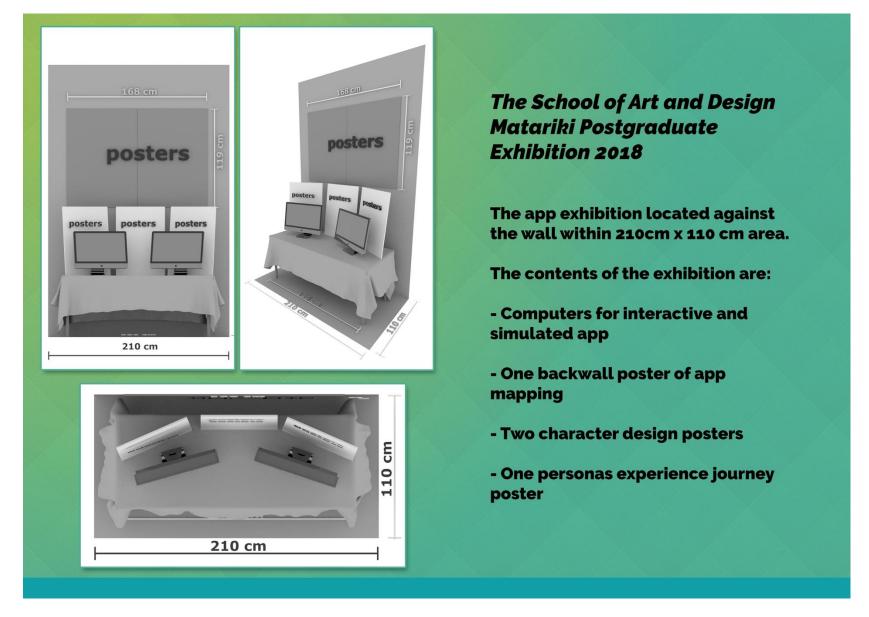


Figure 61. Exhibition's floor plan.

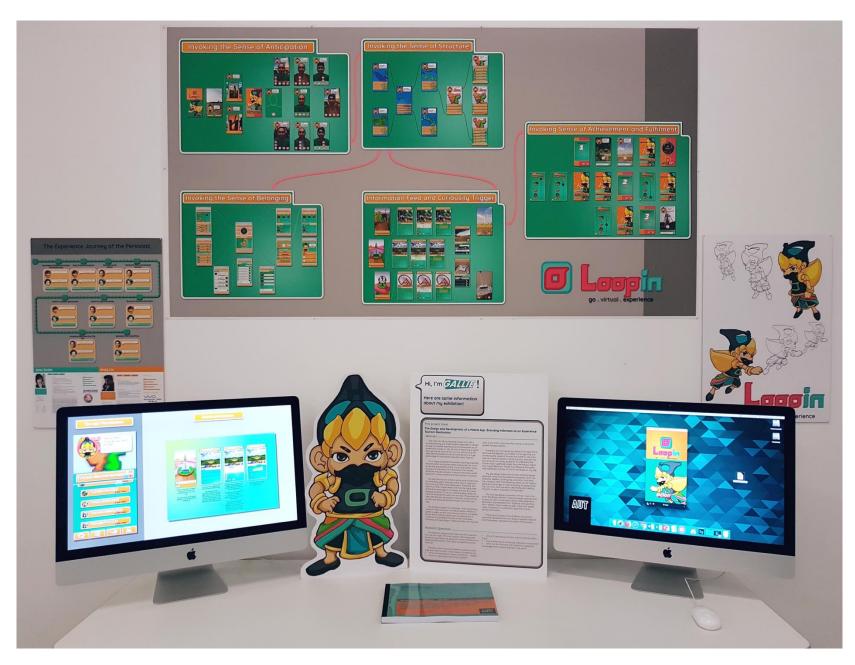


Figure 62. Exhibition's items.

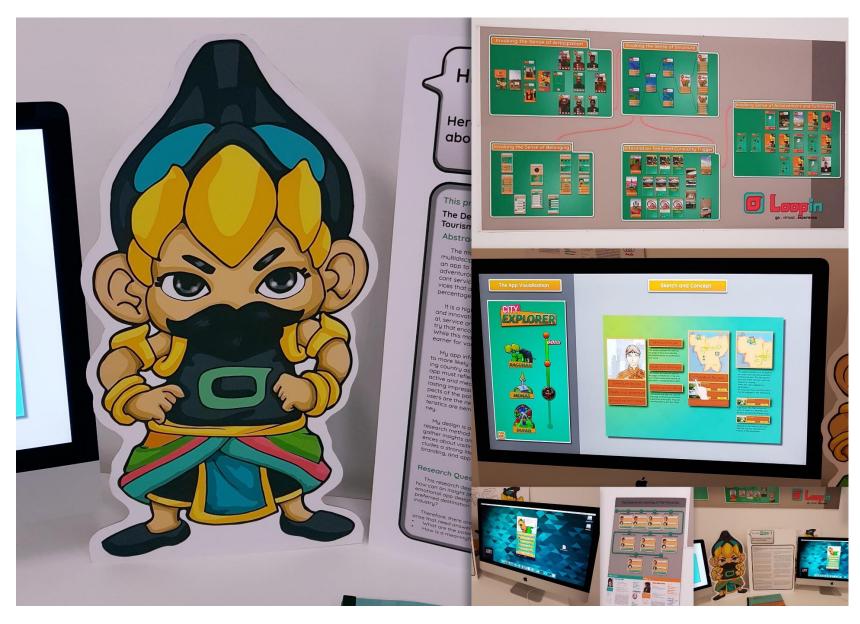


Figure 63. Mascot cut-out, app mapping, interactive and simulated app, and personas' experience journey.

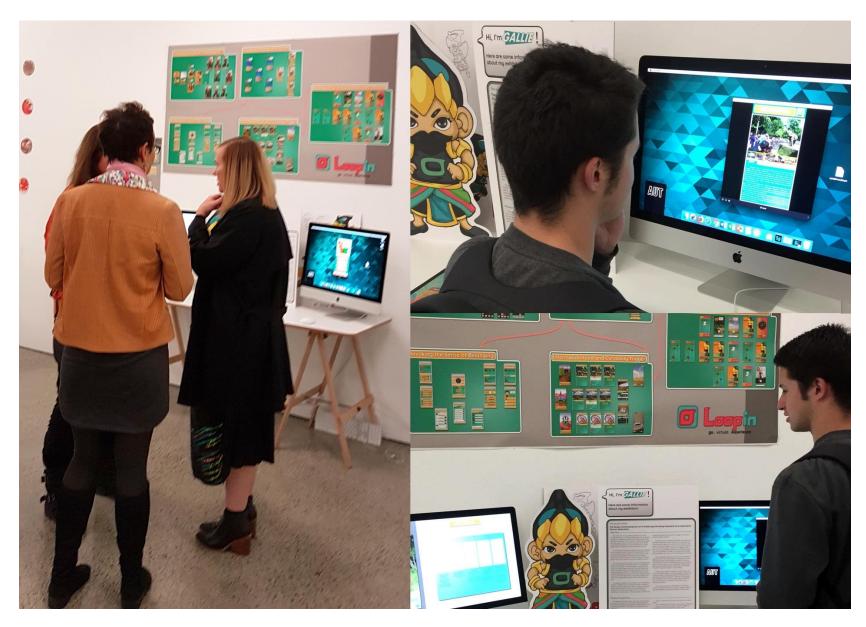


Figure 64. The visitors were interacting and discussing the app.

Chapter 9. Critical Self-Reflection on Research Design and Evaluation

9.1. Critical Self-Reflection

In this research and design project, I have applied a multidisciplinary research process to generate reliable insights to inform the design and development of an app that is not only functional technically, but it must be designed to increase visitors to come to Indonesia as a preferred destination. To be successful, I have combined the traditional process of designing an app that is based mainly on art and technology with Human-Centred Design to empathise with the physiological and psychological needs of my target audiences.

The principle of the Maslow Hierarchy of Needs, Four Pleasure Principles, and Fogg's Behaviour Model provided me with the sensitive theories and principles of how to provide meaningful experiences for the target audiences. All these principles and theories are then infused with Indonesian culture and legends as core design criteria for the design and content of my app. The personification of the mascot is to induce a new kind of cultural experience to attract new visitors.

A logotype called Loopin was designed to link as key branding elements throughout the business strategy for capturing brand awareness, value and cultural authenticity of Indonesia. All these will be applied in the app aimed at providing authentic information and entertainment through an edutainment strategy. The gamified contents are to provide extra motivation aimed at developing attitude and behaviour change toward Indonesia as the preferred destination for their next visit.

I have critically reflected on and evaluated my app design, and I believe that I have answered all the research questions in my discussion and design application.

Question: What are the potential visitors' emotional needs?

Answer: The potential visitor's emotional needs are determined by their past experience, upbringing, and opportunity. These are the experience that motivate and modify their decision to travel. These needs range from escape from

their daily life, self-fulfillment, achievement, and development to satisfy their heart.

Question: How is a meaningful experience created?

Answer: Meaningful experience can be created and achieved by fulfilling the tourists' emotional needs. By designing and tailoring the app for a specific audience through understanding their behaviour, I have given a more personal touch for a meaningful experience.

Question: Why is it necessary to build a cultural brand authenticity?

Answer: Building cultural brand authenticity is necessary to tell a story to create meaning, value and preferences. An authentic brand can narrate the richness and the diversity of the Indonesian culture. A culture that is authentic, genuine, and unique evokes the meaningful experience of a special place, Indonesia.

Question: Was it effective for increasing awareness of Indonesia?

Answer: Having reflected on the above design issues critically, I believe that the app could produce the positive outcomes that I have intended. This is because the design is informed by strong theories and principles from technology, science, and humanities. However, the app needs to be tested with a larger audience in a real-world environment. I intend to further develop the app into a working model with the Indonesian Tourism Board the next time I visit Indonesia.

Question: What are the channels and content to apply this knowledge that connects directly to the users?

Answer: Through the app and its design, I believe I have created an app that can directly connect to the users. To make the users more aware of this app, the appropriate channels to promote this app are through Google Play, Apple Store, and collaboration with the Indonesian Ministry of Tourism.

Finally, my design project was the only Master of Design project that had the honour to represent AUT School of Art and Design to be showcased at the Research and Innovation Showcase 2018. This

showcase was an event attended by the tourism industry, educators, and governmental department audiences.

9.2. Evaluation

9.2.1. From Users' Aspects

Persona is one of the methods to understand the users' characteristics. In this research, I created the personas from publicly available data. Although it may not be perfect, I can apply them as a starting point to understand the target audiences, especially for my design project. An app needs to be flexible and adaptable because it must accommodate the ever-evolving and ever-changing users' needs through time. In understanding these initial needs, I can mould and shape the app in every way necessary without losing focus on its purpose.

Users' behaviour by generations' type is a fascinating element in defining my design project's direction. During my research, it is possible to categorise the traits and characteristics of a generation based on socio-economic influences. Moreover, this behaviour can also be sub-categorised not only by their statuses but also from their cultural origins. Although in general there are similarities with their Western counterpart behaviour, there are specific triggers that uniquely to Asian culture and the social constructs that influenced it.

9.2.2. The App _____

App creation is an ecosystem of many elements and multidisciplinary approach in its creation and maintenance. During this research of my design project, it was uncovered that Indonesian Tourism is only creating the app as an afterthought. They would prefer to use separated media, whereas if they integrate these promotional media, they can achieve better customer awareness. Because of this, they did not consider the app's sustainability. Should

they consider the sustainability through a business model, they could have generated revenue which in turn will allow them to operate further and generate extra income for tourism. I suggest the Indonesia Tourism Ministry instead of relegating the management of the app to a contract based company, they should create a holding company that consists of the multidisciplinary operational team to maintain and manage the app.

9.2.3. For the Future

There are plenty possibilities and potential for my app feature to utilise. At the 'User Preferences Segment' where the users' preferences are diagnosed using images, it can be utilised as a Big Data Gatherer. The A.I. capability can sort the input by category and process the data to generate the users' exact preferences. This will be helpful for the Indonesian tourism stakeholder to customise new travel destinations or activities.

The advancement in technology and the Internet of Things will also upgrade this app function. Starting from a medium for information delivery through edutainment, this app will also have the potential as a library of Indonesian culture. Cataloguing travel destinations, art, traditional cuisine, and local's way of living. I certainly hope that this app could act as a Grand Library of

Indonesian Way of Living. An app as an information source for Indonesia can entice the users to have the immersive experience.

As in the next application, I want to explore the possibilities of further developing this app for advanced target audiences. I want to research the target audiences based on cultural socio-economy. Whether I should expand the target audiences to be more general but still framed within cultural characteristics instead of a generational characteristic or maybe develop it by the specific countries.

The immediate action that I will pursue next is conducting x testing of a large number of users, and create more persona from the insight that would have been gathered. I want to develop this app beyond its prototype state, and this research is needed to make it more acceptable to the public. This way I can gauge the potential of this app to become a brand frontline.

9.2.4. Link to the App Prototype ____

The prototype can be found at https://bambangbuditomo.github.io/loop/index.html

This is a landing page that will take you to external page of prototype.io. and please allow a moment for the prototype to load.

List of Figures _____

Figure 1. Indonesia Tourism Logo (2017) retr		Figure 10. The correlation and interconnectivity	
from http://www.indonesia.travel/gb/en/home .	13	between the DVF model and HCD	40
Figure 2. Malaysia Tourism logo 2018	13		
Figure 2. Tourism Brand of America Theiland	4.4	Figure 11. Thought process for what are the conte	ents
Figure 3. Tourism Brand of Amazing Thailand	14	could be	48
Figure 4. The trifecta of app design and creation.	16	Figure 12. Idea flow and iteration process	51
Figure 5. Strategy re-evaluation for brand awarer	ness. 19	Figure 13. Personal process workflow for the app	
Figure 6. Infographic of connected users with data	a	design	53
derived from a TripAdvisor report combined with	•	Figure 14. Thought process on how to make the	
Indonesia Tourism data	22	• •	54
Figure 7. Persona created from Chinese tourists'		learning process fun.	54
characteristic	28	Figure 15. Perception Filtering, adapted from	
		themindacademy.wordpress.com	60
Figure 8. Persona created from Australian tourists	s'	,,	
characteristics	29	Figure 16. Some of the earlier attempt in user	70
Figure 9. Maslow's Hierarchy of Needs, motivation	าร	interface design	72
that influence tourists	32	Figure 17. Official Wonderful Indonesia logo hex colour Code for the app colour scheme	74

Figure 18. Earlier and sketch try-outs for the nam logo	e 75	Figure 30. Starting Flow sketch	87
Figure 19. Batik Parang Rusak and Rumah Gadang		Figure 31. Starting Flow Low-Fidelity with earlier colour scheme	88
	76	Figure 32. Profile picture creation Low-Fidelity wi earlier colour scheme	h 89
Figure 20. Shadow puppet of Gatotkaca	76		
Figure 21. Further re-composition of the title logo	77	Figure 33. Starting flow prototype. Kokology is a study of kokoro, heart and mind	90
		Figure 34. Profile picture creation prototype.	91
Figure 22. Attempted Loopin logotype iteration	78	Figure 35. The flow of destination selection	92
Figure 23. LOOPIN logotype and icon	79	Figure 36. The earlier concept for the flow of destination selection.	93
Figure 24. Ondel-Ondel as the earlier idea of the mascot.	81	Figure 37. Earlier Low Fidelity for the flow of destination selection	94
Figure 25. Frontal view from sketch to coloured of Gatotkaca-inspired final mascot named Gallie	82	Figure 38. Destination selection prototype.	95
		Figure 39. Recommendations selection prototype.	96
Figure 26. Third-quarter view from sketch to color of Gatotkaca-inspired final mascot.	ured 83	Figure 40. Travel destinations' information page.	97
Figure 27. Action view from sketch to coloured of Gatotkaca-inspired final mascot	84	Figure 41. Image concept for travel destination detailing information and gimmicks.	98
Figure 28. Scaled-down full chart	85	Figure 42. Travel destination detailing information pages prototype	99
Figure 29. Starting flow	86		

Figure 43. Augmented reality and Immersive experience pages prototype.	100	Figure 57. An early profile page attempt to test t content.	the 114
Figure 44. Profile information page.	101	Figure 58. An early attempt on the splash page.	115
Figure 45. Sketch on information page contents.	102	Figure 59. An early attempt for destination list	116
Figure 46. Sketch on chat page contents.	103	Figure 60. An early attempt on the map page	117
Figure 47. My profile page prototype flow.	104	Figure 61. Exhibition's floor plan	118
Figure 48. Chat page prototype.	105	Figure 62. Exhibition's items	119
Figure 49. Friend's profile prototype.	106	Figure 63. Mascot cut-out, app mapping,	
Figure 50. Adventure start page.	107	interactive and simulated app, and	
		personas' experience journey	120
Figure 51. Gamified flow.	108	Figure 64. The visitors were interacting and	
Figure 52. Gamified contents page prototype.	109	discussing the app	121
Figure 53. Reward page and concept.	110		
Figure 54. Reward page prototype.	111		
Figure 55. An early attempt on the logotype usir fonts library.	ng 112		
Figure 56. An early iteration to test the content	113		

List of References

- Al-Hafiz, M. P. (2018). Lima Segmen Turis Asal Australia yang Layak Dimengerti. Retrieved from marketeers.com/mengintip-karakter-turis-australia-dari-generasi-ke-generasi
- Anikina, O. V., & Yakimenko, E. V. (2015). Edutainment as a Modern Technology of Education. *Procedia Social and Behavioral Sciences,* 166, 475-479. doi:https://doi.org/10.1016/j.sbspro.2014.12.558
- Bellman, S., Potter, R. F., Treleaven-Hassard, S., Robinson, J. A., & Varan, D. (2011). The Effectiveness of Branded Mobile Phone Apps. *Journal of Interactive Marketing*, *25*(4), 191-200. doi:https://doi.org/10.1016/j.intmar.2011.06.001
- Benckendorff, P., Moscardo, G., & Pendergast, D. (2010). *Tourism and generation Y*: Cambridge, MA: CAB International, 2010.
- Bennett, D. E., & Thompson, P. (2016). Use of Anthropomorphic Brand Mascots for Student Motivation and Engagement: A Promotional Case Study with Pablo the Penguin at the University of Portsmouth Library. New Review of Academic Librarianship, 22(2-3), 225-237.
- Blomquist, Å., & Arvola, M. (2002). *Personas in Action: Ethnography in an Interaction Design Team*.

- Bloom Consulting. (2017). *Bloom Consulting Country Brand Ranking* 2017 2018 Tourism Edition. Madrid.
- Carter, K. (2015). TripAdvisor Study Reveals 42% of Travelers Worldwide Use Smartphones to Plan or Book Their Trips. Retrieved from http://ir.tripadvisor.com/releasedetail.cfm?ReleaseID=919990
- Cooper, A. (1999). The Inmates are Running the Asylum. In U. Arend, E. Eberleh, & K. Pitschke (Eds.), *Software-Ergonomie '99: Design von Informationswelten* (pp. 17-17). Wiesbaden: Vieweg+Teubner Verlag.
- Countries in the world by population. (2017). Retrieved from http://www.worldometers.info/world-population/population-by-country/
- Ersche, K. D., Lim, T.-V., Ward, L. H. E., Robbins, T. W., & Stochl, J. (2017). Creature of Habit: A self-report measure of habitual routines and automatic tendencies in everyday life. Personality and Individual Differences, 116, 73-85. doi:10.1016/j.paid.2017.04.024
- Eyal, N., & Hoover, R. (2014). *Hooked: How To Build Habit-Forming Products*. United States: 2rdamedia.

- Glover, P. (2010). 14 Generation Y's Future Tourism Demand: Some Opportunities and Challenges. *Tourism and generation Y*, 155.
- Goodwin, K. (2001). Perfecting Your Personas. *Cooper Newsletter*.

 Retrieved from https://www.cooper.com/journal/2001/08/perfecting your personas
- Gregory, S. (2016). Successful Brand Building Process. Retrieved from http://freshsparks.com/successful-brand-building-process/
- Hall, C. M., & Page, S. J. (2016). *The Routledge handbook of tourism in Asia*. New York: Routledge.
- Hidayah, S., Awal, Gede, I., Dewa, & Amory, R., Alan (2016). STATISTIK PROFIL WISATAWAN MANCANEGARA 2016 (O. Nababan, Pulider & Nuryadin Eds.). Jakarta: Kemenpar.
- Jackson, R. L., & Hogg, M. A. (2010). Perceptual Filtering. In R. L. Jackson II & M. A. Hogg (Eds.), *Encyclopedia of Identity*. Thousand Oaks, CA: SAGE Publications, Inc.
- Jacobs, A., Dreessen, K., & Pierson, J. (2008). 'Thick' personas Using ethnographic methods for persona development as a tool for conveying the social science view in technological design. *Observatorio*(5), 18.
- Jen, N. (Producer). (2017). Natasha Jen: Design Thinking Is Bullsh*t. Retrieved from https://99u.adobe.com/videos/55967/natasha-jen-design-thinking-is-bullshit

- Jian-jun, M., & Nasolomampionona, R. F. Profile of Chinese Outbound Tourists: Characteristics and Expenditures. *American Journal of Tourism Management, 3*(2), 15. doi:10.5923/j.tourism.20140301.03.
- Johnson, J. (2010). Designing with the mind in mind: simple guide to understanding user interface design rules: Burlington, Massachusetts: Morgan Kaufmann Publishers, 2010.
- Karwowski, W., Soares, M. M., & Stanton, N. (2011). *Human factors and ergonomics in consumer product design : methods and techniques*: Boca Raton : Taylor & Francis, 2011.
- Kurniati, D. (2017). Sepanjang 2016, Indonesia Dikunjungi 11,5 Juta Turis Mancanegara. Retrieved from http://kbr.id/berita/02-2017/sepanjang-2016 indonesia dikunjungi 11 5 juta turis mancanegara/88751.html
- Long, D. (2017). *AFTA Travel Trends* Retrieved from Australia: http://www.afta.com.au/uploads/582/171017 october aftatravel-trends-report final.pdf
- Madsen, A., & McKagan, S. B. (2014). Personas as a Powerful Methodology to Design Targeted Professional Development Resources.
- Maslow, A. H. (1943). A Theory of Human Motivation. *Psychological Review*, *50*, 27.

- Matteucci, X., & Gnoth, J. (2017). Elaborating on grounded theory in tourism research. *Annals of Tourism Research*, *65*, 49-59. doi:10.1016/j.annals.2017.05.003
- Morgan, M., Elbe, J., & de Esteban Curiel, J. (2009). Has the experience economy arrived? The views of destination managers in three visitor-dependent areas. *International Journal of Tourism Research*, 11(2), 201-216.
- Pendergast, D. (2010). Getting to Know the Y Generation. In P. Beckendorf, G. Moscardo, & D. Pendergast (Eds.), *Tourism and generation Y*. Cambridge, MA: CAB International.
- Powel, A. (2017). 5 Effective Brand Building Strategies to Attract Customers. Retrieved from https://www.coxblue.com/5-effective-brand-building-strategies-to-attract-customers-2/
- Prensky, M. (2001). Digital Natives, Digital Immigrants. *On The Horizon*, *9*(5).
- Pruitt, J., & Adlin, T. (2006). The persona lifecycle: keeping people in mind throughout product design: Amsterdam; Boston: Elsevier: Morgan Kaufmann Publishers, an imprint of Elsevier, 2006.
- Richards, G. (2007). New Horizons II: The Young Independent Traveller 2007: ill. (some col.).

- Ryan, R. M., & Deci, E. L. (2017). Self-determination theory: basic psychological needs in motivation, development, and wellness: New York: Guilford Press, [2017].
- Smart Tourism Role In Tourism Industry. (2017). Retrieved from https://indonesiafuturecity.com/news-article/peran-smart-tourism-dalam-industri-pariwisata
- So, K. K. F., King, C., Hudson, S., & Meng, F. (2017). The missing link in building customer brand identification: The role of brand attractiveness. *Tourism Management*, *59*, 640-651. doi:10.1016/j.tourman.2016.09.013
- Strauss, W., & Howe, N. (1997). *The fourth turning: An American prophecy*. New York: Broadway Books.

Travel & Tourism: ECONOMIC IMPACT 2016

WORLD. (2016). United Kingdom: World Travel & Tourism Council.

http://www.nielsen.com/. (2015). Nielsen's Australian Connected

Consumer Report: Keeping Pace With Digital Consumers For

More Than A Decade.